





Government of the Republic of Trinidad and Tobago

Public Sector Investment Programme Tobago

A People-Centred Approach: Investing in Communities, Transforming the Economy and Securing a Sustainable Future.



2027



PUBLIC SECTOR INVESTMENT PROGRAMME TOBAGO 2027

MINISTRY OF PLANNING, ECONOMIC AFFAIRS AND DEVELOPMENT
OCTOBER 2026

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ABBREVIATIONS

AHP	Affordable Housing Programme
ANR	Arthur Napoleon Raymond
ATU	Aerobic Treatment Unit
BOL	Beneficiary Owned Land
CAPE	Caribbean Advanced Proficiency Education
CARIRI	Caribbean Industrial Research Institute
CAST	Central Administrative Services, Tobago
CCTV	Closed Circuit Television
CERT	Community Emergency Response Team
CF	Consolidated Fund
CMOH	County Medical Officers of Health
CSEC	Caribbean Secondary Education Certificate
DATAS	Department of Advanced Training and Advisory Services
DBF	Design-Build-Finance
DERT	Division of Education, Research and Technology
DFSNRESD	Division of Food Security, Natural Resources, the Environment and Sustainable Development
DMRF	Division of Marine Resources and Fisheries
DRG	Disaster Relief Grant
DSPURD	Division of Settlements, Public Utilities and Rural Development
ECC	Early Childhood Care
ECCE	Early Childhood Care and Education
E-IDCOT	Eco-Industrial Development Company of Tobago
GEB/IATF	Guard and Emergency Branch / Inter-Agency Task Force
GIS	Geographic Information System
GORTT	Government of the Republic of Trinidad and Tobago
GPS	Global Positioning System
HART	Housing Assistance Repair Transformation
HCP	Home Completion Programme
HIG	Home Improvement Grant
HIP	Home Improvement Programme
HIS	Home Improvement Subsidy
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome
HOME	Home Ownership Made Equal
HVAC	Heating, Ventilation and Air Conditioning
ICT	Information and Communication Technology
IDF	Infrastructure Development Fund
IT	Information Technology
MPA	Marine Protected Area
MSME	Micro, Small and Medium Enterprises
OSH	Occupational Safety and Health
PSIP	Public Sector Investment Programme
PUP	Public Utilities Programme
PURE	Programme for Upgrading Roads Efficiency
QIC	Qualifying Investee Company
R&D	Research and Development
REACH	Realisation of Economic Achievement Programme
SAHP	Social Assistance Housing Programme

ABBREVIATIONS

SDG	Sustainable Development Goal
SME	Small and Medium-Sized Enterprise
TTCG	Trinidad and Tobago Coast Guard
TTFS	Trinidad and Tobago Fire Service
T&TEC	Trinidad and Tobago Electricity Commission
TEMA	Tobago Emergency Management Authority
TIC	Trade and Investment Convention
THA	Tobago House of Assembly
TTPS	Trinidad and Tobago Police Service
TTR	Trinidad and Tobago Regiment
TURHC	Tobago Urban and Rural Housing Corporation Limited
USB	Universal Serial Bus
VPAT	Visual Arts and Performing Theatres
VCEFL	Venture Capital Equity Fund Limited
WASA	Water and Sewerage Authority

INTRODUCTION

INTRODUCTION

The Tobago House of Assembly (THA) is a corporate body under Section 5(1) of the Tobago House of Assembly Act, No. 40 of 1996. In accordance with the Fifth Schedule of the Act, the THA is entrusted with a wide range of responsibilities relating to the governance and development of Tobago. These responsibilities are:

- management of finances through revenue collection and expenditure;
- oversight and use of State-owned lands;
- tourism promotion and development;
- community and sports development;
- support for cultural and artistic initiatives;
- food production initiatives;
- delivery of healthcare and social services;
- housing initiatives;
- education and human development;
- environmental protection and management; and
- infrastructure development.

The THA remains committed to providing effective governance and sustainable development by transforming Tobago into *"the greatest little island on the planet"* through strategic investments in developmental initiatives under the Public Sector Investment Programme (PSIP).

The PSIP forms the capital investment arm of the National Budget. It is a vital planning and budgeting tool that enables the Government of the Republic of Trinidad and Tobago (GORTT) to translate its long-term vision and policy objectives into tangible projects. By channeling limited financial resources into high-priority areas, the PSIP supports national development in a structured and goal-oriented manner.

Funding for the PSIP – both nationally and for Tobago – is sourced from the Consolidated Fund (CF) and the Infrastructure Development Fund (IDF). Through these mechanisms, the Tobago PSIP plays a key role in advancing the island's growth and improving the quality of life for its citizens.

In this regard, and in accordance with Section 5(1) of the Tobago House of Assembly Act, No. 40 of 1996, the THA established the following ten (10) Divisions to discharge its operational mandate:

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- Assembly Legislature;
- Community Development, Youth Development and Sport;
- Education, Research and Technology;
- Finance, Trade and the Economy;
- Food Security, Natural Resources, the Environment and Sustainable Development;
- Health, Wellness and Social Protection;
- Infrastructure, Quarries and Urban Development;
- Office of the Chief Secretary;
- Settlements, Public Utilities and Rural Development; and
- Tourism, Culture, Antiquities and Transportation.

OVERVIEW

TOBAGO DEVELOPMENT PROGRAMME - FISCAL YEAR 2026

In fiscal year 2026, the THA received a budgetary allocation of $201.5 million for the implementation of its Development Programme as shown in **Table I:**

TABLE I: 2026 ALLOCATION BY THE THA DIVISIONS			
DIVISION	**NO. OF PROJECTS**	**PARLIAMENTARY APPROPRIATION 2025-2026 (TT$)**	**REVISED ALLOCATION (TT$)**
Health, Wellness and Social Protection	44	27,550,000	27,550,000
Settlements, Public Utilities and Rural Development	24	20,500,000	20,500,000
Education, Research and Technology	51	30,150,000	30,150,000
Community Development, Youth Development and Sport	35	31,300,000	31,300,000
Office of the Chief Secretary	22	8,400,000	8,400,000
Infrastructure, Quarries and Urban Development	32	38,300,000	38,300,000
Finance, Trade and the Economy	12	8,300,000	8,300,000
Tourism, Culture, Antiquities and Transportation	31	16,000,000	16,000,000
Food Security, Natural Resources, the Environment and Sustainable Development	48	20,500,000	20,500,000
Assembly Legislature	1	500,000	500,000
GRAND TOTAL	**300**	**201,500,000**	**201,500,000**



PART 1:

REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

HEALTH, WELLNESS AND SOCIAL PROTECTION

The Division of Health, Wellness and Social Protection has been responsible for safeguarding and enhancing communities' well-being through the delivery of modern and efficient healthcare and social protection services to the people of Tobago. In fiscal year 2026, a sum of $28.0 million was provided for the implementation of the following programmes and projects:

Purchase and Installation of Equipment and Machinery at Hospitals

A sum of $2.7 million was expended for the purchase of 50 hospital beds at the Scarborough General Hospital.

Improvement works to Hospitals

Within the review period, $0.2 million was utilised for the expansion of the Accident and Emergency Department at the Roxborough Hospital. Phase I of the project which comprised of the Triage Area was completed.

Expansion of Primary Health Care

The expansion of the Charlotteville Health Centre continued with refurbishment works to the first and second floors at a cost of $1.4 million.



Charlotteville Health Centre

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

HEALTH, WELLNESS AND SOCIAL PROTECTION





Repairs to Charlotteville Health Centre

Public Health Department

Works executed under the Public Health Department for fiscal 2026 included the following:

- at a cost of $0.2 million, the ***Mosquito Eradication Project*** engaged ten (10) contractors to support effective waste management and vector-control activities across Tobago;

- a sum of $0.2 million was utilised in strengthening capacity building through the development of a skilled public health inspectorate workforce across the County Medical Officers of Health (CMOH) Office and the Public Health Inspectorate; and

- an expenditure of $2.2 million was expended for the construction of the Task Force Building at the Public Health site in Signal Hill which was approximately 80 percent completed.

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HEALTH, WELLNESS AND SOCIAL PROTECTION



Construction of Task Force Building



Priming of external walls





Gypsum walls to Mezzanine

Management Information System and Software

A sum of $0.2 million was utilised for the maintenance of the Division's website, the renewal of security firewall and Global Positioning System (GPS) licenses and the purchase of ten (10) laptop bags.

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

SETTLEMENTS, PUBLIC UTILITIES AND RURAL DEVELOPMENT

The Division of Settlements, Public Utilities and Rural Development (DSPURD) received a Parliamentary allocation of $20.5 million. The Division implemented its mandate through the following:

- Social Assistance Housing Programme (SAHP);
- Home Improvement Programme (HIP);
- Affordable Housing Programme (AHP); and
- Public Utilities Programme (PUP).

DSPURD continued to provide affordable housing solutions for residents of Tobago whilst ensuring the efficient delivery of public utility services across the island. During the fiscal period, the Division continued to advance this mandate through the implementation of targeted housing and public utility initiatives aimed at improving housing conditions, preserving public housing assets, strengthening community infrastructure and enhancing the quality of life of Tobago's residents.

Projects under the Purview of the Tobago Urban and Rural Housing Corporation Limited (TURHC)

Subsequent to the programme realignment undertaken during fiscal year 2025, the Tobago Urban and Rural Housing Corporation Limited (TURHC) continued to execute the Home Ownership Made Equal (HOME) Pilot Project under the SAHP and selected initiatives under the AHP on behalf of the Division, while the Division retained overall programme oversight and responsibility. The portfolio comprised:

- the ***Shirvan Road Land Development***;
- the ***Land Development at Adelphi Estate***;
- the ***Adventure Phase III*** Housing Development;
- the proposed Adventure wastewater connection to the Courland Wastewater Treatment Plant;
- the ***Riseland Housing Development*** - two and three-bedroom affordable housing packages for low-income persons and persons with disabilities; and
- ***Courland Estate Land Development***.

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SETTLEMENTS, PUBLIC UTILITIES AND RURAL DEVELOPMENT

During the reporting period, implementation activities were primarily concentrated at the Riseland and Adventure Phase III housing developments, while planning, technical preparation and project-definition activities continued for the remaining projects within the portfolio. Collectively, the Riseland and Adventure Phase III developments comprised of 250 planned housing units being delivered under Design-Build-Finance (DBF) contracts. Riseland-Phase I advanced to approximately 50 percent completed and contributed to the estimated overall project completion of 35 percent, while Phase 1 of Adventure Phase III project completed 10 percent and contributed to estimated overall project completion of 5 percent.

TURHC also advanced the technical re-scoping of the Adventure wastewater solution towards a proposed connection to the Courland Wastewater Treatment Plant to accommodate the combined requirements of Adventure Phases I, II and III. Progress was also made on the Courland 20-Lot Land Development by the review of cadastral, planning and project records to support confirmation of the subdivision layout, infrastructure scope and implementation requirements.

Photos of the works undertaken are hereunder:





Riseland Housing Construction

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

SETTLEMENTS, PUBLIC UTILITIES AND RURAL DEVELOPMENT





Riseland Housing Construction

Home Improvement Programme (HIP)

Under the Home Improvement Programme (HIP), the Division, through its Housing Assistance Repair Transformation (HART) Unit, continued to implement initiatives aimed at improving housing stock, reducing household vulnerability, promoting safe and resilient communities, and enhancing the quality of life of low-income households throughout Tobago. Assistance was delivered through the ***Home Improvement Grant Tobago (HIG)***, ***Home Improvement Subsidy Tobago (HIS)***, ***Home Completion Programme Tobago (HCP)***, ***Beneficiary Owned Land Programme - New Home*** and the ***Disaster Relief Grant (DRG)***, with activities focused on:

- application assessments;
- site inspections, approvals;
- beneficiary monitoring;
- preparation and processing of documentation to facilitate first and second tranche payments; and
- timely disbursement of approved grants.

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

SETTLEMENTS, PUBLIC UTILITIES AND RURAL DEVELOPMENT

During the reporting period, the Unit maintained a 100 percent completion rate for initial site visits associated with newly received applications. The programme facilitated the preparation of 126 grant payment cheques valued at $1.5 million comprising of the following:

- 91 ***Home Improvement Grant Tobago*** cheques;
- five (5) ***Home Improvement Subsidy Tobago*** cheques;
- eight (8) ***Home Completion Programme Tobago*** cheques; and
- 22 ***Beneficiary Owned Land Programme - New Home*** cheques.

Additionally, 234 grant payment cheques totaling $3.1 million were distributed during the reporting period. This represents approximately 67 percent of the fiscal year 2026 target of providing housing assistance to 350 households across the Division's five (5) grant programmes.

Photos of the activities undertaken are hereunder:



Before ***After***

Ceiling upgrade involving the replacement of deteriorated roofing with new durable ceiling, under the Home Improvement Grant.

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SETTLEMENTS, PUBLIC UTILITIES AND RURAL DEVELOPMENT





Beneficiary Owned Land Programme – Progress of residential units – New Home Construction, benefitting from BOL grant.

Affordable Housing Project

The Division continued its mandate for affordable housing through the management and maintenance of completed housing developments. These developments included Castara, Adventure Phases I and II, Blenheim Phase II, Roxborough and Courland. With these mature developments now in their operational phase, programme activities during the reporting period focused on preserving the integrity, functionality and long-term value of the housing assets through planned maintenance and targeted remedial works. In addition to these maintenance activities, the Division advanced preparatory work to support future housing expansion at the Courland Estate.

Major activities included the following:

- landscaping and the upkeep of communal open spaces;
- repairs to the tank farms at Adventure Phase II;
- drainage improvements; and
- maintenance of wastewater treatment facilities.

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SETTLEMENTS, PUBLIC UTILITIES AND RURAL DEVELOPMENT

Wastewater Treatment Plant

Under this programme 45 lots were serviced and was approximately 98 percent completed. Final inspection by the Water and Sewerage Authority (WASA) and handover would take place within fiscal 2026. The Division continued to engage the formal adoption of the Wastewater Treatment Plant to support its sustainable long-term operation and maintenance.

Collectively, these activities contributed to preserving public assets, maintaining service-delivery standards, advancing future housing development initiatives and supporting safe and sustainable communities across Tobago. Under the ***Affordable Housing Project***, approximately $6.2 million was reported for the period October 2025 to 30 June 2026.

Below are photos of landscaping activities conducted at various housing developments:





Castara Housing Development

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Roxborough Housing Development





Blenheim Housing Development

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Courland Housing Development





Adventure Housing Development Phase II

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SETTLEMENTS, PUBLIC UTILITIES AND RURAL DEVELOPMENT

Public Utilities Programme

The Division continued to improve essential public infrastructure through the implementation of the rural electrification, street lighting and the ***Construction of Bus Shelters and Bus Stops*** Programmes. These initiatives enhanced access to reliable electricity, improved public safety through expanded street lighting infrastructure, and strengthened public transportation facilities for residents across Tobago.

Programme for Rural Electrification

Significant progress was achieved under the ***Rural Electrification Programme*** which continued to expand access to reliable electricity for underserved communities across Tobago through projects funded by DSPURD Division and executed by the Trinidad and Tobago Electricity Commission (T&TEC). The T&TEC completed seven (7) electrification projects in the communities of Plymouth, Pembroke, Louis D'Or, Speyside, Calder Hall, Patience Hill and Mason Hall which represented 70 percent of the projects to be executed by T&TEC.

The Division also approved and remitted payments for four (4) rural electrification projects during the reporting period, laying the foundation for continued implementation by T&TEC within the fiscal year 2026. Of these, T&TEC completed the Charlotteville and Castara projects, benefitted a further seven (7) households, while the Roxborough project remained under implementation. Collectively, nine (9) electrification projects were completed during the reporting period, exceeding the Programme's annual implementation target of five (5) projects.

Street Lighting Programme

The ***Street Lighting Programme*** also recorded substantial progress during the reporting period, progressing in the improvement of public safety, road visibility and community well-being through street lighting projects funded by DSPURD and executed by T&TEC.

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SETTLEMENTS, PUBLIC UTILITIES AND RURAL DEVELOPMENT

During the reporting period, 13 of the 19 street lighting requests were approved with payments totalling $1.4 million remitted to T&TEC for execution. These approved and funded projects facilitated the installation of 253 new streetlights in communities across Tobago. Notably, the approved programme of works included the Northside Road, Castara to Parlatuvier and Northside Road Mt. Dillon to Castara projects, which together account for 177 streetlights and represented two (2) of the Programme's highest-priority street lighting initiatives.

T&TEC completed one (1) street lighting project in Parlatuvier and three (3) projects were approved and funded under fiscal year 2026 at Belle Garden, Arnos Vale Road and Widow's Lot, Mason Hall. These works resulted in the installation of 43 streetlights.

Overall, the Programme continued to make substantial progress towards its annual target of installing 300 streetlights. With the approved programme of works supporting the installation of 253 streetlights that are included into T&TEC's implementation portfolio. The Division remains positioned to achieve or exceed its annual target upon completion of the remaining works.



Public Utilities Coordinator and T&TEC officials look at the newly installed Street Lighting Infrastructure at Belle Garden

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Construction of Bus Shelters and Bus Stops

Four (4) modern, purpose-built bus shelters were completed to serve commuters and students attending Bishop's High School and Signal Hill Secondary School. The upgraded facilities incorporated enhanced seating capacity, improved lighting, Universal Serial Bus (USB) charging ports and expanded covered waiting areas, improving commuter comfort, accessibility and safety.

The Division also continued to manage the Adopt-a-Bus Shelter Initiative, which was conceptualised in fiscal year 2024 to encourage public-private partnerships in the upgrading and maintenance of public bus shelters across Tobago. The initiative gained significant traction during fiscal year 2025. In fiscal year 2026, it continued to expand through increased participation by corporate entities, educational institutions and community organisations. The initiative facilitated the completion of renovations to eight (8) bus shelters and ongoing renovation works at 15 additional bus shelters.



One of the four (4) Purpose-Built Bus Shelters



Charging Ports on the Purpose-Built Bus Shelters

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Habitat for Humanity Partnership Programme

The partnership programme between the Habitat for Humanity Trinidad and Tobago and the Division realised benefits in fiscal year 2026. During the reporting period, two (2) community washroom facilities at Mt. Dillon and Speyside were completed and handed over in March 2026 at a cost of $1.8 million. The Division facilitated payments to WASA for water connections, and preliminary electrical inspections were undertaken to support the completion.

Overall, the Division made significant progress in advancing its housing and public utilities mandate through the delivery of housing assistance, management and maintenance of public housing assets, advancement of strategic housing developments, expansion of rural electrification and street-lighting infrastructure, and strengthening of community partnerships. Collectively, these initiatives contributed to improved housing conditions, enhanced public infrastructure, increased access to essential utility services and improved quality of life for residents across Tobago.

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EDUCATION, RESEARCH AND TECHNOLOGY

In fiscal year 2026, the Division of Education, Research and Technology (DERT) implemented several Development Programme initiatives during the reporting period that included the following:

- the extension and improvement of existing Early Childhood Care and Education (ECCE) Centres;
- the improvement, refurbishment, and extension of Primary and Secondary Schools; and
- the enhancement of curriculum delivery, physical education, and sporting activities in Primary and Secondary Schools.

In fiscal year 2026, Education, Research, and Technology was allocated $30.2 million to implement capital programmes and projects. Key achievements which was aimed at improvement of the quality, safety and functionality of learning environments included:

- repairs and upgrades work to existing Early Childhood Care (ECC) Centres;
- construction of a new Early Childhood Centre in Courland which was 75 percent completed; and
- refurbishment and expansion of primary and secondary schools.

Through the refurbishment and expansion of educational infrastructure, the remaining projects have contributed significantly in improving and upgrading the physical learning environments of primary and secondary institutions. Furthermore, targeted funding for curriculum enhancement, physical education, and sporting programmes have strengthened instructional quality, teaching standards and fostered holistic student development. Collectively, these initiatives delivered safer, more conducive learning environments, driving measurable advancements in educational outcomes for both students and staff across the Division.

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EDUCATION, RESEARCH AND TECHNOLOGY

Establishment of Early Childhood Care and Education Centres

DERT continued the construction of a new ECCE Centre in Courland, Tobago. The project managed by the Eco-Industrial Development Company Limited Eco-Industrial Development Company of Tobago (E-IDCOT) Limited continued to progress during the reporting period.

Photos of the works undertaken are hereunder:



Early Childhood Care and Education (ECCE) Centre at Courland, Tobago

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EDUCATION, RESEARCH AND TECHNOLOGY

Extension and Improvement to Existing Early Childhood Centres (ECCE)

The annual School Repair Programme was executed during the July–August vacation period to enhance the safety, functionality, and structural longevity of ECCE centres. Works were undertaken at nine (9) ECCE facilities and included electrical, plumbing, gypsum, doors, windows, air-conditioning and minor construction upgrades.

Improvement/Refurbishment/Extension to Primary Schools

The preliminary phases have commenced with E-IDCOT initiating the improvement programme. In an effect to continue with high delivery of quality education in fiscal year 2026, the School Repair Programme undertook improvement works on 36 primary schools to enhance learning environments which included the upgrading of safety systems and preserving of public assets.

Improvement/Refurbishment/Extension to Secondary Schools

A sum of $1.0 million was expended for improvement works at secondary schools during the fiscal year 2026. Works completed included:

- the upgrade of the auditorium floor and stage at Roxborough Secondary School;
- improved perimeter lighting at Goodwood Secondary School;
- septic pump replacement at Speyside High School; and
- stage renovations at Signal Hill Secondary School.

In addition, nine (9) secondary schools have been identified for further enhancement works under the 2026 School Repair Programme, ensuring continued investment in safe, functional and supportive learning environments.

Development of Physical Education and Sport in Primary Schools

A total of $0.7 million has been expended to strengthen student participation, technical competence and healthy lifestyles through organised sport as follows.

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EDUCATION, RESEARCH AND TECHNOLOGY

- **Primary School Netball**

The Sport in Education Unit successfully expanded primary school netball development through structured competitive leagues and targeted coaching initiatives aimed at solidifying Tobago's dominant position and continued success at the national level. A total of 18 schools participated in the initiatives and at remit of developing competencies in teamwork, discipline and game strategy. To strengthen institutional coaching capacity, a specialised professional development program was launched across five (5) Windward Zone schools, directly.

Photos of the activities undertaken are hereunder:







Primary School Netball

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EDUCATION, RESEARCH AND TECHNOLOGY

- **Primary School Cricket**

Primary School Cricket experienced a significant expansion in participation from 18 to 24 schools. The introduction of hardball cricket strengthened the technical development pathway for emerging young cricketers. The successful launch of a dedicated Girls' Division broadened access to greater female participation and inclusion in the sport.

Photos of the activities are hereunder:



Primary School Cricket

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EDUCATION, RESEARCH AND TECHNOLOGY

- **Primary School Football**

The introduction of a Boys Under-9 Division expanded opportunities for younger students to enter organised football and master foundational technical skills. The initiative resulted in the participation of 24 schools from across the island.

Photos of the activities are hereunder:






Primary School Football

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Development of Physical Education and Sport in Secondary School

A sum of $0.8 million was expended to support structured training programmes of the following:

- track and field;
- netball;
- basketball;
- cricket; and
- football.

Participating student-athletes were exposed to foundational leadership, collaborative teamwork, psychological resilience, and physical fitness.

- **Secondary Schools Track and Field**

  Despite the cancellation of the National Championships, the Tobago Zonals were successfully completed and provided meaningful opportunities for athlete development.

- **Secondary Schools Netball**

  The commitment to athlete development was reflected in Tobago's performance at the national level by retaining the National Under-13 title, which was the second-place finish in the Under-15 category and a third-place finish within the Boys Open Division.

- **Secondary School Basketball**

  Five (5) secondary schools participated in the National Boys Under-20 and Under-15 Divisions. The tournament provided a platform for students to refine their technical skills and gain competitive experience. The Signal Hill Secondary School secured third-place finishes in both the National Boys Under-20 and Under-15 Divisions.

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EDUCATION, RESEARCH AND TECHNOLOGY

Photos of the players are shown hereunder:







Secondary School Basketball

Music in Schools Programme

An allocation of $0.2 million was invested for the enrichment of musical education and the expansion of student enrollment within the cultural and performing arts. A key milestone of this initiative, the **Rhythms of the Isle: A Tobago Schools' Steel Band Festival 2026** saw the involvement of 414 participants from ECCE, primary and secondary schools.

Photos of the activities are hereunder:

PART 1
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EDUCATION, RESEARCH AND TECHNOLOGY



Drumming in School



Primary School Winners of the Rhythms of the Isle Competition 2026

Implementation of Pan in the Classrooms

To support the preservation of musical arts, a sum of $0.9 million was utilised to fund the Pan in Schools Programme. Under this initiative, the repair and tuning of steelpan instruments were completed in 14 schools. The programme's impact was demonstrated through successful participation in the National Schools' Junior Panorama Finals.

Photos of the activities are hereunder:





Pan in Schools

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EDUCATION, RESEARCH AND TECHNOLOGY

Information Communication

The sum of $1.5 million was invested in digital infrastructure, to strengthen technology-enabled teaching, learning and administrative efficiency through the procurement of the following:

- desktop computers;
- laptops;
- monitors; and
- Lenovo Think Centres.

Furthermore, Closed Circuit Television (CCTV) upgrades enhanced school safety, while networking improvements strengthened digital connectivity in primary schools.

Human Resource Development

Through the Department of Advanced Training and Advisory Services (DATAS), the Division expended $2.7 million for the development of Tobago's human capital. The successful enrollment of 198 tertiary students and granted financial assistance to 57 new recipients Outreach activities resulted in the following:

- the engagement of 950 students and parents;
- increased awareness of educational opportunities; and
- financial assistance programmes.

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EDUCATION, RESEARCH AND TECHNOLOGY

School Intervention Strategy (Project Impact Programme)

A sum of $0.8 million was utilised in this Programme and consisted of the following:

- the **Remedial Programme** - 400 students participated in this programme which resulted in students having stronger relationships with teachers, improved attendance and reductions in violence and bullying; and

- the **Accelerated Programme** - 80 students participated in this programme. The participants successfully achieved their learning objectives, completed post-testing and showcased their accomplishments during individual Achievement Days.

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

The Division of Community Development and Social Protection utilised the sum of $44.9 million to facilitate enhancement works at various community centres across the island. Works included the improvement, rehabilitation and upgrading of community centres as follows:

- ***Construction of Community Centre at Golden Lane***

Works undertaken at this community centre included the following:

- bat-proofing the building;
- termite treatment; and
- replacement of kitchen cupboards.

Photos of the works undertaken are hereunder:





Golden Lane Community Centre

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

- ***Construction of Community Centre at Betsy's Hope***

Remedial works completed at this community centre included the following:

- replacement of the aluzinc roof;
- waterproofing of the roof deck;
- waterproofing of the building envelope;
- sealing of window gaskets; and
- minor plumbing repairs.

Photos of the works undertaken are hereunder:



Construction of Community Centre at Betsy's Hope

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

- ***Construction of Community Centre at Argyle***

Improvement works to this community centre included the following:

- replacement of doors;
- painting works;
- installation of new lighting fixtures;
- installation of a potable water pump; and
- plumbing works.

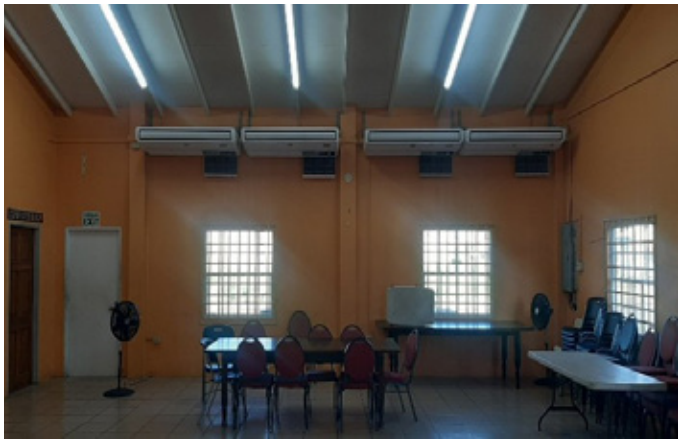
- ***Upgrading of Carnbee/ Mt. Pleasant Community Centre***

Works completed at this community centre included the following:

- improvements to the electrical system; and
- installation of air-conditioning units throughout the building.

Photos of the centre are hereunder:





Carnbee/ Mt. Pleasant Community Centre

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

- *Upgrading of Patience Hill Community Centre*

The works completed at this community centre comprised of electrical upgrades that comprised of the following:

- replacement of doors;
- upgrade of the electrical supply;
- replacement of the meter base; and
- minor electrical works within the facility.

Photos of the centre are hereunder:





Patience Hill Community Centre

- *Upgrading of Speyside Community Centre*

Electrical upgrade works were completed at this community centre as well as the installation of lighting fixtures.

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

- ***Upgrading of Charlotteville Community Centre***

The Division allocated $17.8 million for a new multi-purpose centre, and approximately 70 percent of works were completed with an expenditure of $10.7 million. This new facility which had replaced the old community centre and pavilion, would provide enhanced amenities, improved functionality, and increased capacity to accommodate a wider range of community activities and events.

- ***Construction of Community Centre at Lowlands***

Upgrade works undertaken at this centre included:

- the replacement of non-serviceable air-conditioning units; and
- the replacement of internal and external doors throughout the building.

Photos of the works undertaken are hereunder:





Construction of Community Centre at Lowlands

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

Sports Ground Upgrade

E-IDCOT assumed the role of the Project Manager and the designs were completed and construction was 60 percent completed for the following works:

- resurfacing of the playing field;
- upgrading of the hard court;
- installation of mass lighting; and
- installation of a perimeter fence along the north-eastern boundary of the field.

Photos of the works undertaken are hereunder:



Upgrade of Shaw Park Hardcourts, Shaw Park, Tobago

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT





Upgrade of Shaw Park Hardcourts, Shaw Park, Tobago

Upgrade of Shaw Park Hardcourts, Shaw Park, Tobago

A sum of $12.6 million was expended on upgrade works at the Shaw Park Hard Court Facility as follows:

- supply and installation of new court fences;
- rehabilitation of buildings 1 and 2 that included plumbing, electrical, painting and air conditioning works;
- rehabilitation of five (5) double courts, four (4) double tennis courts and one (1) double court for basketball and netball;
- paving of external areas;
- construction of septic tank;
- construction of concourse and retaining wall;
- reconstruction of drain between concourse and hard courts;
- rehabilitation of water tank storage area and equipment storage room;
- construction of a Sports Shop;
- retrofitting of existing retaining wall (North-East) into Tennis Hit Wall; and
- installation of new court lights, inclusive of construction of a foundation.

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

These interventions will position the complex as a premier regional hub for tennis whicle simultaneously supporting diverse sporting disciplines.

Photos of the works undertaken are hereunder:



Aerial view of the Shaw Park Hard Court



Tanks and Equipment Storage Room



Construction of Sports Shop

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT



Refurbishment of Hard Court Surface and Installation of New Fence



Rehabilitation Works Done on Building 2





Shaw Park Hard Court

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

OFFICE OF THE CHIEF SECRETARY

As at 30 June 2026, the Office of the Chief Secretary reported expenditure under the following:

- ***Digitizing THA Operations*** – $0.4 million
- ***Agricultural Land Information System and Inventory of State Lands (Tobago)*** – $0.2 million

The Division's major achievements as at 30 June 2026, are outlined below:

Reconstruction Of Community Emergency Response Team (CERT) Centre, Speyside, Tobago

The CERT Response Centre in Speyside has been a critical component of the Tobago Emergency Management Agency's (TEMA) disaster-response capability in eastern Tobago. The project was executed under the supervision of the E-IDCOT. Approximately 85 percent of the external works were completed which included the perimeter fence with reinforced retaining wall.





Reinforced Retaining wall

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

OFFICE OF THE CHIEF SECRETARY

Digitizing THA Operations

The THA continued to advance the modernisation of its operations through an Information and Communication Technology (ICT) portfolio. This approach is comprised of three (3) interrelated stages: digitisation, digitalisation and digital transformation. The latter being the pinnacle of the digitising process.

Digital transformation seeks to improve the manner in which the THA delivers services to members of the public and other stakeholders through the appropriate use of digital technologies. Where practicable, the objective is to enable online applications, processing and service delivery.

In fiscal year 2026, a total of $0.4 million was expended to advance the project with activities undertaken and completed as follows:

- annual subscription fees of $0.2 million for Convene Software - the software used to digitally transform the Executive Council operations;
- digitising documents utilising contractual arrangement at a cost of $0.1 million;
- completed training for administrative staff of the functioning of the Convene platform; and
- hosting THA's Strategic Development Planning Pathway platform.

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

OFFICE OF THE CHIEF SECRETARY

Agricultural Land Information System and Inventory of State Lands (Tobago)

To support the effective administration of land under the purview of the THA, the Land Management Department intends to develop the Tobago Land Management System. The system will provide ready access to maps, images and other land information required for physical planning and development, while facilitating online applications and tracking. The ongoing procurement process has been underway for the following hardware:

- ten (10) desktop computers;
- nine (9) webcams;
- four (4) personal computers; and
- five (5) sound core devices.

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT

In fiscal year 2026, the Division of Infrastructure, Quarries and Urban Development recorded expenditure in the amount of $59.3 million as detailed below:

- Drainage and Irrigation Programme $0.6 million
- Roads and Bridges $58.7 million

The Division's major achievements for fiscal year 2026 are outlined below:

Drainage and Irrigation Programme

Major drainage and irrigation works were conducted in the following areas:

- Les Coteaux;
- Glamorgan; and
- Carnbee.

- **Special Drainage and Irrigation Works**

In alignment with the Division's objective to foster sustainable community growth through infrastructure modernisation and public safety enhancements, the Division has constructed the gabion basket and retaining wall at Les Coteau and Philadelphia Road, Mary's Hill, Whim.

Photos of the works undertaken are hereunder:

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT







Reinforced Retaining wall

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT

Roads and Bridges

- **Resurfacing Programme**

A sum of $0.9 million was expended for the resurfacing of the following roads:

- Lover's Lane;
- Canaan Main Road;
- Young Street;
- Market Square; and
- Allfield Extension.

Photos of the works undertaken are hereunder:



Lover's Lane



Canaan Main Road



Young Street



Market Square



Allfield Extension

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT

- **Ongoing Road Work**

The following projects were undertaken in communities throughout Tobago:

- Castara, Old and New Housing Scheme - 40 percent completed;
- Mason Hall/Les Coteaux Road - 50 percent completed;
- Signal Hill (road leading to the Baptist Church) - 50 percent completed;
- Roxborough Housing Project (Opposite Fire Station) - 40 percent completed;
- Richard Trace Roundabout - 40 percent completed;
- Woodland, Mt. Thomas - 40 percent completed;
- Hope Trace - 40 percent completed;
- De Coteau Trace, Zion Hill, Belle Garden - 30 percent completed;
- Main Ridge to Roxborough - 20 percent completed; and
- Pembroke Main Road - 20 percent completed.

- **Emergency Infrastructure Programme**

A sum of $11.3 million was expended for outstanding payments to local contractors for works undertaken on damaged and failing infrastructure throughout the island.

- **Programme for Roadway, Draining and Retaining Wall Efficiency (PURE) Tobago**

The Division expended the sum of $1.0 million for continued works to maintain roadways, drainage systems and retaining walls.

Works completed included construction of retaining walls at Phase III, Calder Hall, and Betsy Hope, Roxborough. Drainage works were also completed at Philadelphia Road, Mary's Hill and Whim to mitigate the impacts of heavy rainfall and flash flooding.

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT

Photos of the works undertaken are hereunder:



Retaining Wall in Phase III Calder Hall





Retaining Wall at Betsy Hope, Roxborough

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FINANCE, TRADE AND THE ECONOMY

In fiscal year 2026, the Division of Finance, Trade and the Economy received an allocation of $8.3 million which was invested in the programmes and projects as follows:

Business Development Unit

The Business Development Unit received a Parliamentary allocation of $2.1 million for the implementation of programmes and projects to be undertaken as follow:

- **Trade and Investment Opportunities for Micro-Entrepreneurs**

  This programme focused on trade and market expansion initiatives, achieving the following outcomes:

  - co-ordinated and funded the participation of 13 small enterprises in the Trade and Investment Convention (TIC) that was held in Trinidad from 9 to 11 July 2026. The Pure Harvest Group was highlighted as a featured exhibitor during the opening and closing receptions;
  - sponsored a strategic trade mission to Grenada in January 2026 for six (6) entrepreneurs. Key deliverables from this mission included individual contract with Sandals Holiday Resort, Farm and Function Distributors and a boutique hospitality property; and
  - enabled seven (7) entrepreneurs to expand their regional footprint through structured participation in a trade mission to Guyana and Suriname.

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FINANCE, TRADE AND THE ECONOMY

Photos of the activities are hereunder:









TIC 2025 Highlights

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FINANCE, TRADE AND THE ECONOMY





Trade Mission to Grenada





Trade Mission to Guyana and Suriname

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FINANCE, TRADE AND THE ECONOMY

- **Training and Development for Entrepreneurs**

The Department continued its commitment to building the capacity of clients through targeted training and development initiatives. Key modules encompassed financial management (bookkeeping and accounting), statutory compliance, marketing and advertising, and customer service. Furthermore, the Department maintained its partnership with the Caribbean Industrial Research Institute (CARIRI) to deliver Product Testing and Product Development Workshops for the Food and Beverage sector. Three (3) cohorts comprising 20 participants each participated in the workshops.

Photos of the training and workshops are hereunder:



Client Training on Product Testing and Product Development

PART 1
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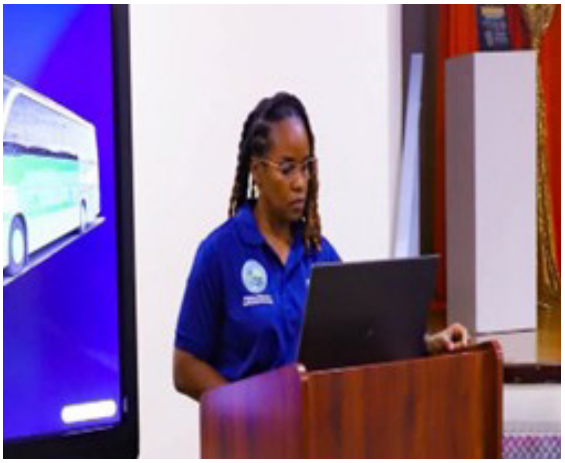
FINANCE, TRADE AND THE ECONOMY





Training for the R.E.A.C.H Recipients





Training for Vendors of the Scarborough Market

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FINANCE, TRADE AND THE ECONOMY

Enterprise Assistance Grant and Loan Funding Programmes

During the reporting period, the ***Enterprise Assistance Grant Programme*** advanced economic diversification through the following targeted financial interventions:

- **Entrepreneurial Grants**: the programme disbursed $1.0 million in micro-grants to 49 entrepreneurs representing 33 male and 16 female business owners. The funding targeted Tourism, Agriculture, Fishing, and Agro-Processing sectors;

- **Fisherfolk Allowance**: provided funding to fishermen to execute boat and engine repairs works and acquire GPS safety and navigation systems; and

- **Women's Economic Empowerment**: launched an exclusive loan facility mirroring Sustainable Development Goal 5 (SDG 5) is the United Nations' call to achieve gender equality and empower all women and girls. This initiative directly facilitated enterprise scaling, employment creation, and technology automation among female-owned businesses.

Photos of the activities undertaken are hereunder:



Grant Recipients

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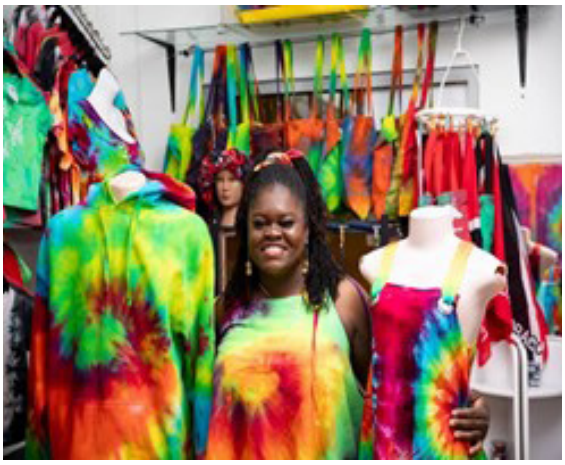
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

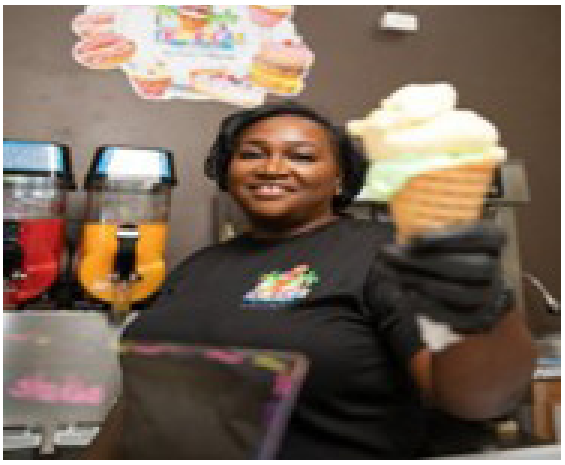
FINANCE, TRADE AND THE ECONOMY





Continued Support to the Fishing Sector





Continued Support to Women through the "I FUND HER" Programme

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FINANCE, TRADE AND THE ECONOMY



Celebrating and honoring business excellence – Tobago Business Awards

Strategic Alliance and Stakeholder Engagement

In response to an entrepreneurial gap analysis, it was identified that there is a pressing need for commercial transportation in the Fishing, Agriculture, Events Management, Food and Beverage and Construction industries. As a result, a collaborative initiative was formed with Jones Motors Limited and Massy Motors to provided support for the "Driving Force Loan Promotion" to deliver targeted asset-financing support to local businesses.

Photos of the launch are hereunder:





Driving Force Loan Promotion

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FINANCE, TRADE AND THE ECONOMY

Milford Road Esplanade Limited

The Milford Road Esplanade Limited continued to invest in security, visitor safety and asset preservation at the Esplanade.

Modern Security Investment

The construction of a new security guard booth at the entrance of the Esplanade was executed as an improvement project during fiscal year 2026. This infrastructure was intended to strengthen security operations, improve access control and provide a compliant, professional working environment for security personnel.



Security Guard Booth

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FINANCE, TRADE AND THE ECONOMY

Venture Capital

In accordance with THA Executive Council, the Tobago House of Assembly Venture Capital Equity Fund Limited (VCEFL) has been mandated under the Venture Capital Act, Chap. 81:08 to provide equity financing to strategic Tobago-based companies.

During the fiscal year 2026, VCEFL successfully injected capital into a key strategic enterprise to drive infrastructural development on the island. Deliverables included:

- **the completion of Tranche 1 Deployment**: a total of $3.7 million was expended to the Qualifying Investee Company (QIC). These funds were utilised to build robust commercial infrastructure, secure baseline raw materials and packaging, optimise distribution vehicle fleets and aggressively scale operational capacity; and

- **ongoing works to Tranche 2 Commitment**: an additional $1.0 million has been committed for ongoing works. The distribution would be subjected to the investee company satisfactorily achieving its prescribed performance milestones.

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

TOURISM, CULTURE, ANTIQUITIES AND TRANSPORTATION

The Division of Tourism, Culture, Antiquities and Transportation received an allocation of $16.0 million in fiscal year 2026, of which $1.5 million was expended to support and enhance Tobago's tourism product, preserve cultural and historical assets and improve public facilities while promoting value for money and sustainable development. The following projects supported this initiative:

- ***Mt. Irvine Beach Facility Lifeguard Tower***

  The lifeguard tower was completed and commissioned and is fully operational. This will allow enhanced safety and functionality of the workspace for lifeguards while strengthening emergency-response capacity.



Reconstructed Lifeguard Tower at Mt. Irvine Beach Facility

- ***Bloody Bay Beach Facility***

  Renovation works included the refurbishment of internal spaces and the upgrade of supporting infrastructure to better accommodate visitors and concessionaires. These works enhanced the facilities aesthetic and functional usability, thereby elevating the overall visitors' experience and boosting destination appeal.

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

TOURISM, CULTURE, ANTIQUITIES AND TRANSPORTATION

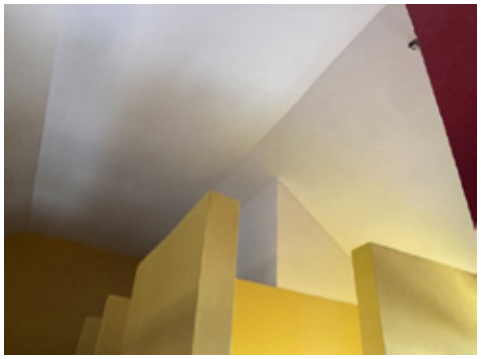
Photos of the works undertaken are hereunder:



Painting and Other Minor Upgrades



External Ceiling Works Bloody Bay Beach Facility



Internal Ceiling Works



Upgrade to the Concessionaire at Bloody Bay Beach Facility

- *Charlotteville Beach Facility*

The upgrade of this lifeguard station was completed and formally handed over to the Division's Lifeguard Unit. Works completed included the refurbishment of the kitchen, washroom facilities, living quarters, and internal finishes. This upgrade delivered a safer, functional operational workspace whilst providing accommodation for lifeguard personnel.

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

TOURISM, CULTURE, ANTIQUITIES AND TRANSPORTATION

Photos of the works undertaken are hereunder:






Lifeguard Station Charlotteville

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TOURISM, CULTURE, ANTIQUITIES AND TRANSPORTATION

- ***Island-wide Signage Programme***

Under the Tourism Support Project, this Programme entailed the design, fabrication, and installation of monumental and safety signage at key tourism sites and attractions across the following areas in Tobago:

- Castara Waterfall;
- Parlatuvier Waterfall;
- King's Bay Waterfall;
- Speyside Lookout;
- Fort James;
- Fort Milford;
- Courland Monument;
- Pembroke Heritage Park; and
- Englishman's Bay.

This initiative reinforces regional tourism infrastructure by improving visitors' navigation, reinforcing public safety protocols, and standardising visual identity of Tobago's destination brand and tourism products.

Photos of the signages are herunder:





Safety Signs Installed at Kings Bay Waterfall, Castara Beach Facility and Speyside Lookout

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

TOURISM, CULTURE, ANTIQUITIES AND TRANSPORTATION





Safety Signs Installed at Kings Bay Waterfall, Castara Beach Facility and Speyside Lookout



Monumental Sign at Fort James

- ***Fort King George Heritage Park - Museum Rehabilitation Works***

  Rehabilitation works at the park were undertaken to facilitate the safeguarding of invaluable historical artifacts from environmental exposure and also to expand the capacity of the museum facilities. These works will enhance visitors' comfort, preserve and promote Tobago's historical and cultural heritage assets.

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

TOURISM, CULTURE, ANTIQUITIES AND TRANSPORTATION

Photos of the works undertaken are hereunder:



Sanding and repainting of the deck at the Icons Museum at Fort King George



Railing repairs at the Heritage Museum at Icons Museum at Fort King George



Repairs to the shutter at Fort King George

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

The Division of Food Security, Natural Resources, the Environment and Sustainable Development (DFSNRESD) is responsible for the preservation and sustainable management of Tobago's natural resources, the marketing and distribution of indigenous agro-based products and the promotion of agriculture as a viable economic activity. The Division was allocated $20.5 million for fiscal year 2026 for the implementation of programmes and projects as outlined below:

DEPARTMENT OF AGRICULTURE

Environmental Enhancement and Security of Tractor Pool and the Construction of Workers' Facility at Tractor Pool

The workers' facility consists of a two-storey steel-frame structure with the ground floor to accommodate a vehicle-lift system, auto-electrical room, tyre-changing room and toilet facilities. The upper floor will provide housing for administrative offices, a conference room, kitchen facilities, toilet amenities and other supporting spaces required for effective operation of the Unit. The workers' facility structure was approximately 85 percent completed.



Building Construction (back view - approximately 30 percent completed)

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT





Construction of Workers' Facility at Tractor Pool – approximately 85 percent completed as at July 2026



Conference Room



Interior stairway

DEPARTMENT OF MARINE RESOURCES AND FISHERIES

The Department of Marine Resources and Fisheries (DMRF) continue to be responsible for the sustainable management of Tobago's marine resources and fisheries stock. In fiscal year 2026, approximately $2.0 million was expended on the Division's programmes and projects on the following areas:

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

Improvement to Beaches and Landing Facilities

Construction of Parlatuvier Fish Facility 2nd Phase

The second phase of this project consisted of a two-storey facility and was approximately 54 percent completed. The ground floor of the building was approximately 90 percent completed and included the following:

- 48 fishermen's lockers;
- a cold-storage room;
- an office space;
- a janitorial room; and
- toilet facilities.

The upper floor was designed to accommodate a restaurant, a dining area and washrooms. Works completed in the upper floor included electrical, blockwork and plumbing works. Termite treatment was undertaken in Phase I and septic and plumbing installations were completed during the fiscal year 2026.

Photos of the works undertaken are hereunder:



Building Construction – Seaside view (approximately 10 percent completed)



Construction of tank stand (approximately 50 percent completed)

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT



Construction - Seaside view (40 percent completed)



Building Construction – Roadside view (approximately 20 percent completed)



Construction of Lockers (approximately 30 percent completed)

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REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

MARKETING DEPARTMENT

Construction of Marketing Facilities and the Construction of Mason Hall Food Hub

This facility was intended to serve as a decentralised economic and cultural hub with the aim of strengthening food security, supporting local enterprise, preserving Tobago's cultural heritage and diversifying the island's tourism products. Overall project expenditure totalled $3.7 million and approximately 40 percent of the following works were completed:

- construction of a retaining wall of approximately 400 feet long and 14 feet high;
- aprons for buildings 1 and 2;
- structural and apron works for building 3;
- blockworks; and
- the priming of walls for painting.

Photos of the works undertaken are shown hereunder:



Retaining wall during construction



Retaining wall completed

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT



Construction of Main Building façade (approximately 40 percent completed)



Construction of Main Building interior view (approximately 40 percent completed)



Eating Area at Mason Hall Food Hub

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

TOBAGO AGRI-BUSINESS AND AGRO-TOURISM DEVELOPMENT PROGRAMME

Repair Works to Louis D' or Processing Facility

The rehabilitation works at the Louis D'or Processing Facility were strategically undertaken to support and expand value-added production capabilities for the island's agro-processing sector. To achieve this, the facility would be reconfigured into two (2) specialised operational bays: one (1) bay dedicated to the preparation and production of flour-based products; and the other designated for the preparation and production of preservatives. Additionally, each self-contained bay features independent supporting infrastructure, including a mezzanine-level office, storage space, a dedicated food sanitation room, and restroom facilities.

The overall project was 75 percent completed and works included the following:

- structural assembly;
- internal plumbing;
- electrical wiring of the main bays and lunchroom; and
- painting of main bays and lunchroom.

Compound security and site civil works were also finalised, encompassing the renovation of the security booth, restroom installations, and the completion of perimeter fencing and drainage systems.

Photos of the works undertaken are hereunder:



Repair Works to Louis D'or Processing Facility (approximately 75 percent completed)

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT



Demolition Phase



Roof repair (30 percent completed)





Security Booth

PART 1
REVIEW OF THE PUBLIC SECTOR INVESTMENT PROGRAMME 2026

FOOD SECURITY, NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT



Partition walls installed

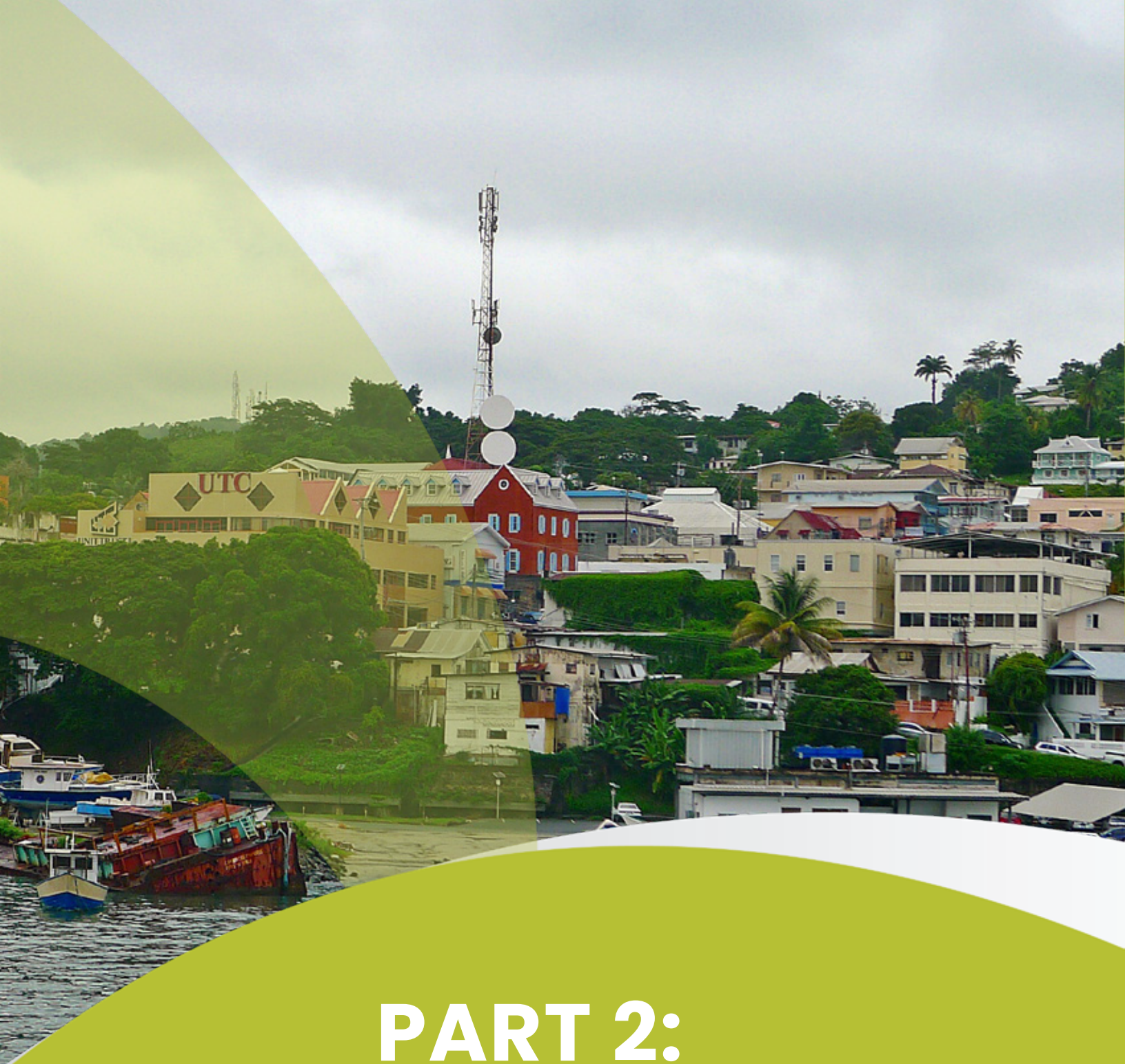


Construction of interior rooms (50 percent completed)

Establishment of Root and Tuber Crop Planting Material Repository at Lure Estate, Tobago

During the reporting period, targeted propagation activities were executed to support the conservation of germplasm and safeguard the future supply of planting materials to the farming community. The operational outputs were as follows:

- **Materials Cultivated**: 2,098 cassava sticks, 769 dasheen corms, 768 sorrel seedlings, 704 pumpkin seedlings, 300 sweet-potato slips, and 250 ginger rhizomes;
- **Harvest Yields**: 219 kg of sweet potato, 98 kg of cassava, and 36 kg of sorrel; and
- **Farmer Distribution**: 2,050 sweet-potato slips, 670 cassava sticks, and 50 pineapple suckers.



PART 2:

PUBLIC SECTOR INVESTMENT PROGRAMME 2027



STRATEGIC PILLAR I:

RESTORING CONFIDENCE AND FISCAL STABILITY

PART 2:
STRATEGIC PILLAR I:
RESTORING CONFIDENCE AND FISCAL STABILITY

PUBLIC SAFETY AND CITIZEN SECURITY

In fiscal year 2027, an investment of $10.3 million will be made for the upgrade of the physical infrastructure across other national security agencies in Tobago. These agencies are responsible for safeguarding the nation's borders, bolstering law and order with military capacity, and improve emergency response capabilities across Tobago. These agencies are as follows:

- **Trinidad and Tobago Coast Guard (TTCG)**: an allocation of $1.0 million will be directed to the TTCG to support the outfitting of the newly refurbished Coast Guard Base which will entail the modernisation of the galley, establishment of appropriate infrastructure to accommodate office spaces and the enhancement of sleeping accommodation;

- **Trinidad and Tobago Regiment (TTR)**: an investment of $1.3 million will fund ongoing infrastructural upgrades at the TTR facility in Tobago. In fiscal year 2027, works will commence with fabricating an administrative office space for the Provost staff and overnight guards, a visitor lobby area and additional amenities to optimise the facility overall operational functionality. Furthermore, the design phase activities will commence for a modern accommodation facility aimed at upgrading the standard of living conditions at Camp Signal Hill;

- **Trinidad and Tobago Fire Service (TTFS)**: funding in the amount of $5.0 million will be invested in the TTFS for upgrades to the Crown Point Fire Station. The Station, which is strategically situated within the Arthur Napoleon Raymond (ANR) Robinson International Airport aerodrome, will undergo the following:

    - upgrading of dormitory facilities;
    - installation of folding doors to expand the appliance bay;
    - extension of the operational equipment lifespan; and
    - upgrade of the Station's electrical and plumbing systems.

PART 2:
STRATEGIC PILLAR I:
RESTORING CONFIDENCE AND FISCAL STABILITY

LAW ENFORCEMENT

In fiscal year 2027, the Trinidad and Tobago Police Service (TTPS) will receive $6.0 million to upgrade infrastructure across various stations and specialist units in Police Stations in Tobago. These works will optimise service delivery, strengthen tactical readiness, and modernise facilities to meet contemporary law enforcement standards. Improvement works are air marked for the following:

- Charlotteville Police Station;
- Crown Point Police Station;
- Moriah Police Station;
- Roxborough Police Station;
- Scarborough Police Station;
- Shirvan Road Police Station; and
- the expansion of the Guard and Emergency Branch / Inter-Agency Task Force (GEB/IATF) facility at Shirvan Road.

Construction of Anti-Crime Fighting Unit Quarters in Tobago (Old Grange) Police Station: Phase II of the Anti-Crime Fighting Unit Quarters will continue with an allocation of $0.5 million to sustain ongoing critical infrastructure works at the facility. Works to be undertaken include the following:

- external compound lighting;
- electrical upgrades;
- installation of industrial grade surge protection;
- site civil works and hardening;
- perimeter security enhancements; and
- the procurement and installation of specialised Information Technology (IT) and communication integration systems.

Establishment of Virtual Courts: the TTPS will establish Virtual Access Rooms at the Shirvan Road Police Station. This initiative will modernise policing and judicial processes, improve accessibility, and enhance efficiency, thereby launching the justice system into a new era of digital readiness. Planned works include the following:

LAW ENFORCEMENT

- civil works;
- painting;
- plumbing and electrical upgrades;
- procurement and installation of IT equipment;
- furnishings; and
- sectional office accommodations.

Establishment of a Mounted and Canine Branch at the Shirvan Road Police Station, Tobago: the TTPS will strengthen its specialised operational capacity through the construction of the following new facilities at the Mounted Branch and K9 Unit as follows:

- the **Mounted Branch** facility will provide modern accommodations to support equine operations which will include six (6) stables, a veterinary room, feed room, and bathroom stall; and

- the **K9 Unit** will be designed to house twelve dogs with all associated infrastructure.

Together, these investments valued at $2.0 million will enhance the TTPS's ability to deploy specialised resources, improve operational readiness, and modernise support services to the people of Tobago.



STRATEGIC PILLAR II:

UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

PART 2:
STRATEGIC PILLAR II:
UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

ECONOMIC RESTRUCTURING AND TRANSFORMATION

The THA will be allocated $4.6 million to continue advancing Tobago's economic development agenda through strategic investments that strengthen entrepreneurship, improve public infrastructure, and expand access to business financing. These initiatives are designed to foster a competitive private sector, support sustainable livelihoods, and create an enabling environment for long-term economic growth. Collectively, these projects will enhance Tobago's business ecosystem, and contribute to sustainable economic diversification and job creation. These projects include:

- ***Enterprise Development*** – supports the growth of Small and Medium-sized Enterprises (SMEs), particularly within the agriculture, fishing, and tourism sectors, to strengthen the private sector and promote economic sustainability;

- ***Business Incubator Programme*** – provides targeted assistance to entrepreneurs in advanced stages of business development through product testing, market research and development, market entry support, and assistance with international shipping costs;

- ***Enterprise Grant Assistance Programme*** – facilitates the disbursement of grants to Micro, Small and Medium Enterprises (MSMEs), with emphasis on agricultural and agro-related industries, fishing, and tourism for the enabling of business expansion and increased productivity;

- ***Tobago Development Fund*** – increases the Fund's capital base to bridge financing gaps for local businesses and support medium large-scale commercial projects aligned with Tobago's long-term development priorities;

- ***Enterprise Development Company of Tobago*** – advances industrial development through the design and construction of the Factory Shell and Multi-Producer Unit No. 3, while supporting infrastructure improvements and park development activities at the Cove;

- ***Micro Enterprises Centres*** – facility infrastructure upgrades across five (5) Community Micro Enterprise Centres. This upgrade aims to provide optimised facilities and resources to accelerate entrepreneurial growth throughout Tobago; and

PART 2:
STRATEGIC PILLAR II:
UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

ECONOMIC RESTRUCTURING AND TRANSFORMATION

- ***Scarborough Esplanade Phase II*** – enhancement of the Esplanade to improve the recreational and tourism experience by the:
    - construction of a Children's Play Park;
    - installation of additional lighting and security cameras;
    - roofing and washroom upgrades; and
    - termite treatment works.

AGRICULTURE FOOD FOR SECURITY

The agriculture sector will continue to play a transformative role in Tobago's economic development by boosting employment, expanding economic diversification, and lowering the island's food import bill. Strategic investments in the sector will empower domestic production, promote food sovereignty, and strengthen food security for all Tobagonians.

For fiscal year 2027, the THA will receive an injection of $13.2 million for programmes and projects aimed at the development of a modern, inclusive, and climate-resilient agricultural sector. This funding will also facilitate the advancement of critical sub-sectors, including Land Management, Fishing Facilities, and innovative Research and Development as follows:

- ***Agricultural Access Roads, Tobago***: an allocation of $2.0 million will be provided for the construction and rehabilitation of 15 agricultural access roads across Tobago. This infrastructure project will enhance logistical connectivity to farming communities and key agricultural production zones; and

- ***Goldsborough Agricultural Estate Irrigation Programme***: the provision of $0.3 million will be made available to fund the upgrades to water pumps, electrical infrastructure, pipelines, and fittings across all existing water wells at Goldsborough.

PART 2:
STRATEGIC PILLAR II:
UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

AGRICULTURE FOOD FOR SECURITY

Fishing Facilities

Modern and fully equipped Fishing Facilities are vital infrastructure which facilitate the safe handling, efficient distribution and economic stability for the seafood supply chain. In fiscal 2027, an investment of $1.8 million will be provided to advance the following key programmes and projects.

- ***Improvements to Beaches and Landing Facilities*** – the sum of $1.0 million will advance the following infrastructure works:

  - completion of construction works at the Parlatuvier Fishing Facility;
  - continuation of upgrade works at the Scarborough Fish Facility;
  - replacement of the Aerobic Treatment Unit (ATU) system at Roxborough;
  - upgrading of the plumbing and sewage systems at Lambeau; and
  - refurbishment of the Buccoo Facility.

- ***Flying Fish Processing*** – a provision of $0.1 million will be provided for the development of a comprehensive Flying Fish Management Plan.

Research and Development

Research and Development (R&D) helps farmers grow more food by turning scientific innovations into practical tools and using fewer natural resources while adapting to changing environmental challenges. The sum of $9.2 million will be allocated to R&D for the following programmes and projects:

- ***Establishment of Root and Tuber Crop Planting Material Repository, Lure Estate, Tobago*** – the sum of $0.8 million will be allocated to support research in crop husbandry and pest management, as well as upgrades to the irrigation system;

- ***Development of Banana Industry*** – the sum of $0.2 million will be provided to strengthen research in banana cultivation, pest and disease management and will enable the distribution of planting material;

PART 2:
STRATEGIC PILLAR II:
UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

AGRICULTURE FOOD FOR SECURITY

- ***Development of a Goat Multiplication and Breeding Centre at Hope*** – an allocation of $0.2 million will facilitate the initial activities required to develop the goat industry into an efficient, sustainable, and market-oriented production system;

- ***Development of the Government Stock Farm*** – the rehabilitation of pastures and farm roads, the construction of additional pens, and the refurbishment of existing pens at the Hope Farm Livestock Station will commence with an allocation of $0.5 million;

- ***Construction of Laboratory Facility for Tissue Culture and Entomology/Plant Pathology*** – the sum of $0.4 million will be provided for research into in-vitro propagation techniques for selected cultivars, crop-protection trials, and the procurement of specialised equipment; and

- ***Construction of New Veterinary Diagnostic Laboratory (Tobago)*** – an allocation of $0.3 million will be provided to fund the expansion and strengthen veterinary diagnostic and regulatory capacity in the following areas:

    - diagnostic testing and laboratory investigations;
    - disease-surveillance programmes that enable early detection;
    - disease-prevention and control systems; and
    - enforcement of the Animals (Diseases and Importation) Act, 1954.

PART 2:
STRATEGIC PILLAR II:
UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

YOUTH DEVELOPMENT AND ENTREPRENEURSHIP

Through the Youth Development and Sport Division, the THA will continue to advance youth development, community wellbeing and sporting participation through targeted programmes and infrastructure. Funding in the sum of $5.7 million will support the following ongoing projects:

- ***Establishment of the Tobago Youth Development Institute*** – will provide focused developmental training initiatives to support the growth, empowerment and development of young people between the ages of 10 and 35;

- ***Youth Apprenticeship Development Programme*** – will support the implementation of a comprehensive Youth Internship and Apprenticeship Programme focused on job creation and increased youth economic participation;

- ***Construction of Youth Empowerment Centres – Castara*** – will support the creation of safe, peaceful and supportive environments for Tobagonian youth, including the provision of equipment to facilitate proposed services;

- ***Specialised Youth Services Programme*** – will support the implementation of youth services and interventions designed to address key issues affecting young people;

- ***Mobile Youth Health Centre*** – will support programmes focused on holistic youth health and well-being through social education and intervention services;

- ***Construction of Youth Empowerment Centre*** – will support the creation of safe, peaceful and supportive environments for Tobagonian youth, including the provision of equipment to facilitate proposed services;

- ***Expansion of Mardon House Youth Development Centre*** – will support the expansion and upgrading of the Mardon House Youth Development and Training Facility, including the construction of a Youth Leadership Training and Development Retreat Facility, Youth Work Lab and Incubator, and the operation and maintenance of the main building; and

- ***Youth Power Programme*** – will promote civic participation and engagement among young people as future leaders, contributing to their personal development and the overall development of Tobago.

PART 2:
STRATEGIC PILLAR II:
UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

TOURISM

Tourism remains a cornerstone of Tobago's economic growth potential. Establishing a sustainable and resilient tourism ecosystem will enhance the island's positioning as a premier destination, driving steady increases in visitor arrivals. To ensure the existing sites and attractions meet international quality and standards, an allocation of $4.0 million will be provided for works to be undertaken on the following:

- ***Fort King George Heritage Park***;
- ***Scarborough Beautification Project***;
- ***Tourism Support Projects (Island Wide Signage)***;
- ***Tourism Support Projects (Assistance to Traumatised Visitors***);
- ***Bloody Bay Nature Park and Lookout Upgrade***;
- ***Castara Waterfall***;
- ***Historical Site – Cove Estate***; and
- ***Restoration of Historical Sites***.

Additionally, $4.1 million will be provided for the improvement and upgrade of the following beaches:

- ***Store Bay Beach Facility***;
- ***Refurbishment of Mt. Irvine Beach Facility***;
- ***King's Bay Beach Facility***;
- ***Fort Granby Beach Facility***;
- ***Bloody Bay Beach Facility***;
- ***Englishman's Bay Beach Facility***;
- ***Charlotteville Beach Facility***.

The Tourism sector continues to be economically viable and contribute significantly to the national economy, as such, the sum of $2.1 million will be allocated for the following projects:

PART 2:
STRATEGIC PILLAR II:
UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

TOURISM

- ***Community Awareness Programme*** - to provide public awareness of the importance of tourism to the Tobago economy;

- ***Tourism Regulatory and Legal Framework*** - for consultations on the development of the legal framework to regulate the Tourism Industry;

- ***Tobago Tourism Agency*** - for the promotion and marketing of Tobago as a tourist destination; and

- ***Developing New Tourism and Recreational Infrastructure for the Highlands Nature Trail in Tobago*** – upgrading of nature trails, surface works drainage, construction of signage, rest nodes and viewing platforms.

As the THA continues its efforts to make our beaches safe for local and international visitors, in fiscal year 2027, the ***Construction of Lifeguard Towers*** will commence at the Englishman's Bay Beach Facility. The sum of $0.1 million will also be allocated for the following projects:

- ***Establishment of Tobago Marinas*** – the creation of a world-class marina; and

- ***Construction of Tobago Cruise Ship Berths*** - the establishment of dedicated cruise ship berths.

The sum of $0.5 million will be allocated to the ***Rocky Bay Research Project*** for the development of Rockley Bay Museum into a prominent cultural and educational destination, showcasing the sunken relics and artifacts.

In addition, a provision of $1.7 million will support the infrastructural works for the following:

- ***Pigeon Point Infrastructure Works*** - expansion of the jazz site, construction of an eco-villa and construction of a boardwalk;

- ***Construction of Lay Byes (Bloody Bay, Lambeau, Roxborough)*** at Mt. Dillon;

PART 2:
STRATEGIC PILLAR II:
UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

TOURISM

- ***Speyside Lookout*** - upgrade of the perimeter fence, road resurfacing and retaining wall for erosion control; and

- ***Top River Falls Parlatuvier*** - establishment of properly designed footpaths along Parlatuvier Waterfall to accommodate persons with different abilities such as wheelchair access and persons with visual impairments.

CULTURE

The preservation and promotion of Tobago's heritage through investments in heritage conservation, cultural facilities, and community-based programmes will strengthen community identity, support tourism development, and contribute to social and economic growth. The ***Orange Hill Community Workshop and Art Gallery*** in fiscal year 2027 will serve as a hub for cultural expression, skills development, and community engagement. It is designed to provide modern facilities for artisans and artists. This project will feature dedicated workshop spaces, exhibition areas, and supporting amenities that will encourage creativity and collaboration. An investment of $0.2 million will be provided to strengthen cultural identity and promote economic opportunities through the creative industries, and enhance Orange Hill's role as a centre for heritage and innovation.



STRATEGIC PILLAR III:

COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS

PART 2:
STRATEGIC PILLAR III:
COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS

ELECTRICITY

With an allocation of $1.0 million, the THA will continue its partnership with the Trinidad and Tobago Electricity Commission (T&TEC) to advance the implementation of the Rural Electrification and Street Lighting Programmes. Planned activities for fiscal year 2027 include the following:

- ***Programme of Rural Electrification*** - will provide electricity to households in selected communities across Tobago; and

- ***Street Lighting Programme*** - will facilitate the installation and enhancement of street lighting infrastructure throughout the island.

WATER SECURITY

In fiscal year 2027, an allocation of $6.0 million will be directed toward the ongoing rehabilitation and repair of the Hillsborough Dam in Tobago. Executed by the Water and Sewerage Authority (WASA), the investment will support critical improvements to the dam's spillway infrastructure, including the rehabilitation of the spillway crest, chute and energy dissipators. These interventions are intended to strengthen the structural integrity, reliability and resilience of the dam, mitigate the risk of infrastructure failure, and support the continued operation of the Hillsborough Water Treatment Plant. The works will therefore contribute to safeguarding the reliability and security of the water supply system for communities across Tobago.

PART 2:
STRATEGIC PILLAR III:
COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS

ADMINISTRATION

Public Buildings

The THA will be provided with an allocation of $14.4 million to continue its programme of works in fiscal year 2027, with construction, refurbishment and outfitting of public buildings throughout Tobago. The focus will be on the provision of Occupational Safety and Health (OSH) compliance and the creation of a safe and healthy working environment. The funds will be utilised on a number of projects that include:

- ***Construction of New Licensing Main Office – Scarborough*** – designs and construction of New Licensing Offices at Goldsborough Compound;
- ***Construction of Public Conveniences*** – construction of public conveniences at Roxborough/Goldsborough and Blood Bay/Parlatuvier;
- ***Construction of Tobago Emergency Operation Centre*** – renovation and restoration works to the complex inclusive of Operations Room conversion, upgrade of office spaces and yard works;
- ***Expansion of Calder Hall Administrative Complex*** – payment of outstanding bills and further development of the Hochoy Charles Administrative Complex;
- ***Reviving of Assembly Legislature Annex*** – upgrade of electrical and plumbing systems;
- ***Community Emercency Response Team (CERT) Speyside Emergency Response Sub-Office*** – outfitting and operationalising the CERT Centre with equipment to ensure remote operations of the facility;
- ***Restoration of CAST Building*** – expansion of office space for the delivery of additional legislative services;
- ***Construction of Scarborough Post Office/Financial Complex*** – upgrades to the Victor E. Bruce Financial Complex;
- ***Upgrade of Manta Lodge*** – payment of outstanding invoices for the refurbishment of the hotel;

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STRATEGIC PILLAR III:
COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS

ADMINISTRATION

- ***Speyside Beach Facility*** – upgrade of the concessionaire space, lifeguard station, sewer treatment plant and reconstruction of the cabanas;

- ***Renovation of Chief Secretary's Residence*** – renovation works to back gate and private road to the residence; and

- ***Upgrade and Expansion of the Buccoo Training Facility*** – to provide for the Youth in Agri-Tech training programme.

Court Facilities

In fiscal year 2027, a provision of $2.0 million will be allocated for the ***Rehabilitation of the Hall of Justice, Tobago***. This project supports the ongoing efforts to enhance the delivery of judicial service and operational efficiency. The scheduled scope of works includes the following:

- upgrade of potable water and wastewater systems and facilities;
- building assessment which consist of the upgrade of structural systems and building envelope and the installation of elevators;
- upgrade of Life Safety Systems;
- upgrade of Heating, Ventiliation and Air Conditioning (HVAC) systems;
- upgrade of the electrical systems alongside the Integrated Supervisory Monitoring and Control System. This will be done in conjunction with the installation of Technology Courts and Litigation System, Building Security Systems and Infrastructure and Security Upgrade; and
- upgrade of furniture and furnishings.



STRATEGIC PILLAR IV:

MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES

PART 2:
STRATEGIC PILLAR IV:
MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES

ROADS AND BRIDGES

An investment of $25.2 million will be provided to the THA in fiscal year 2027 to advance a range of road and bridge infrastructure projects across Tobago. This investment will focus on improving the island's transportation network, strengthening road safety, enhancing accessibility and connectivity, and facilitating sustainable socio-economic development. Key programmes and projects to be undertaken include:

- ***Major Improvement Works on Secondary Roads***;
- ***Windward Road***;
- ***Roxborough/Bloody Bay Road – Retaining Wall***;
- ***Milford Road Bridges***;
- ***Mt. St. George/Castara Road***;
- ***Resurfacing Programme***;
- ***Store Bay Local Road Extension***;
- ***Rehabilitation of Claude Noel Highway***;
- ***Programme for Upgrading Road Efficiency (PURE) Tobago***;
- ***Milford Road Upgrade***;
- ***Windward Road Special Development Programme***; and
- ***Scarborough Redevelopment Project***.

PART 2:
STRATEGIC PILLAR IV:
MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES

TRANSPORT

In fiscal year 2027, an allocation of $0.6 million will be provided to support the THA in advancing its sea transport infrastructure development programme with the following:

- ***Construction of Jetty at Parlatuvier***;
- ***Construction of Jetty at Bird of Paradise Island***;
- ***Construction of Jetty at Cove and Plymouth***; and
- continuation of upgrade works at the Marine Park Control Unit at Gibson Jetty to include plumbing, security cameras, solar lights, furnishings and a kitchenette.

The ***Construction of Bus Shelters and Bus Stops*** will also continue under the THA with an allocation of $0.5 million in fiscal year 2027 for the construction and refurbishment of bus shelters throughout the island.

The Airports Authority of Trinidad and Tobago (AATT) will continue to focus on the ANR Robinson International Airport with the development of infrastructure and safety requirements to meet International Civil Aviation Organisation (ICAO) standards. The sum of $7.4 million will be provided for the following:

- commencement of fencing of northern, western and southern perimeter of the airfield; and
- continuation of installation of ICT Systems and construction of steel canopies at the new terminal building.

The Ministry of Finance will also be provided with the sum of $44.7 million in fiscal 2027 for the payment of outstanding invoices for the project, ***Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport*** at Crown Point, Tobago which was completed by NIDCO in fiscal 2025.

PART 2:
STRATEGIC PILLAR IV:
MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES

DRAINAGE

The sum of $3.5 million will be provided in fiscal year 2027 to improve the drainage and irrigation infrastructure in Tobago. Some of the major drainage works to be undertaken include the following:

- ***Construction of Sea Defence Walls*** at Kendall Bay and Goodwood;
- continuation of drainage works at Mt. Pleasant and Lowlands;
- embankment works at Breadfruit Alley, Argyle and Roxborough; and
- ***Desilting of Rivers*** across the island.

In addition, the sum of $2.0 million will also be provided for the continuation of coastal protection measures along Old Milford Road in Scarborough, Lambeau and Shaw Park.

PART 2:
STRATEGIC PILLAR IV:
MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES

INFORMATION TECHNOLOGY AND DIGITAL INFRASTRUCTURE

The Tobago Computerisation Programme will continue with an allocation of $7.4 million to support the THA in enhancing the delivery of services to the public and other stakeholders through the effective use of digital technologies. These initiatives are intended to modernise operations, strengthen digital infrastructure and improve service delivery across the THA. The following activities are planned for fiscal year 2027:

- establishment of an Integrated Financial Management System for the development of a digital platform to facilitate automatic accounting processes and the provision of training for end users and system administrators;
- enhancement of the network infrastructure of the Division of Finance and Planning through the procurement and installation of the necessary hardware and equipment;
- upgrade of the network infrastructure for the connection of the Department of Education with schools through the extension of the Nutanix network to facilitate the management of a virtual network; and
- advancement of the ***Secondary School Computerization Programme*** through the procurement of computer hardware and network infrastructure, together with the implementation of a virtual desktop solution.



STRATEGIC PILLAR V:

PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

PART 2:
STRATEGIC PILLAR V:
PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

SOCIAL DEVELOPMENT

In fiscal year 2027, the Division of Health, Wellness and Social Protection will be responsible for the implementation of social programmes for the protection of vulnerable persons and will be provided with an allocation of $2.5 million for the following programmes and projects:

- outfitting of the Probation Hostel for the accommodation of at-risk children;
- provision of assistance to entrepreneurs and micro-enterprise business owners;
- payment of stipend to trainees of the ***Golden Apple Adolescent Partnership Programme***;
- conducting of development and educational programmes for adolescent mothers;
- provision of vocational training to differently-abled persons;
- conducting of group therapy sessions for probationers, children with special needs and persons who have been referred by the courts; and
- provision of developmental and rehabilitative community-based programme for parents.

PART 2:
STRATEGIC PILLAR V:
PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

COMMUNITY DEVELOPMENT

An allocation of $5.4 million will be provided to the Division of Community Development and Culture for the construction and upgrade of community facilities in fiscal year 2027. The planned programme of works will include:

- ***Construction of Community Centre at Parlatuvier*** - electrical upgrade and installation of air-conditioning for the facility;
- ***Community Enhancement Programme*** - refurbishment of Mt. St. George, Lambeau and Argyle Community Centres and concrete roof refurbishment at Buccoo Community Centre;
- ***Upgrading of Charlotteville Community Centre*** – retention of fund to pay for the outfitting of the computer and multi-purpose rooms;
- ***Upgrading of Belle Garden Community Centre*** – refurbishment and upgrade of the Belle Garden Community and Telecentre;
- ***Upgrading of Moriah Community Centre*** - conceptual drawings and designs;
- ***Upgrading of Scarborough Community Centre*** – mobilisation fee for the refurbishment and upgrade of the Scarborough Community Centre;
- ***Upgrading of Mason Hall Community Centre*** - conceptual drawings and designs;
- ***Upgrading of Plymouth Community Centre*** – upgrade works to the Centre;
- ***Upgrading of Pan Theatre*** – refurbishment of the Eastside Pan Theatre and construction of Dem Boyz (Mason Hall) and Metro Stars Pan Theatres; and
- ***Construction of Bethesda Community Centre*** - waterproofing of the roof and window replacement.

PART 2:
STRATEGIC PILLAR V:
PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

EDUCATION

The Division of Education, Skills and Innovation is tasked with providing quality education for all in Tobago, inclusive of Early Childhood Care Education (ECCE), Primary, Secondary, Tertiary Education, Special Education and Skills Development. In fiscal year 2027, the Division will receive an allocation of $18.5 million, for the advancement of education, vocational skills and development in Tobago through its policy and programs. The allocation will be distributed as follows:

Early Childhood Education

- ***Establishment of Early Childhood Education*** - $1.0 million will be provided for the construction and outfitting of ECCE facilities including associated project management, supervision and equipment; and

- ***Extension and Improvement to Existing Childhood Centres*** - $1.0 million will be budgeted for the improvements to ECCE Centres including modern playground equipment to 12 centres.

Primary Education

The Primary Schools Programme in Tobago will receive an allocation of $5.6 million to be utilised for school improvements, school security, computerisation, visual arts, physical education and sports as well as training for teachers. Key areas of expenditure will include the following:

- ***Improvement/Refurbishment/Extension to Primary Schools*** - $1.0 million will be apportioned for general upgrade to schools inclusive of plumbing, electrical, roofing and fire suppression under the annual school repair programme;

- ***Implementation of Pan in the Classroom*** - $0.5 million will be provided for pan preservation and Tobago Schools Steel Pan Panorama;

- ***Programme for the Computerisation of Primary Schools*** - will receive $0.7 million for the implementation of smart environments and administrative desktops for administering curriculum;

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STRATEGIC PILLAR V:
PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

EDUCATION

- ***Teacher Training Programme*** - $0.3 million will be invested to support the Teacher Training for continuous professional development for school educators and institutional administrators;

- ***Establishment of Visual Arts and Performing Theatres (VAPT) in Primary Schools*** - a sum of $0.2 million will be budgeted to support cultural development projects for students in visual arts, drama and local heritage; and

- ***Development of Physical Education and Sport in Primary Schools*** - an allocation of $1.0 million will be provided for the administering of all sporting disciplines and competitions in schools.

Secondary Education

The Secondary Schools Programme will benefit from an allocation of $5.6 million in fiscal year 2027. The funding will finance the following:

- ***Reconstruction of Scarborough Secondary School*** - $1.0 million will be provided for designs, clearing of site, the execution of earth works and the installation of current transformer;

- ***Improvement/Refurbishment/Extension to Secondary Schools*** - the sum of $1.5 million will be provided for major electrical, plumbing, roofing and painting works to nine (9) Secondary Schools;

- ***Furniture and Equipment Replacement and Upgrade in Schools*** - an allocation of $0.6 million will be provided for the repair and replacement of dilapidated furniture and equipment at Secondary Schools;

- ***Development of Physical Education and Sports in Secondary School*** - $1.0 million will be provided for administration of all sporting disciplines and competition in Secondary Schools;

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STRATEGIC PILLAR V:
PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

EDUCATION

- ***Resources for Schools E-Testing*** - the provision of $1.0 million will be provided for the acquisition of equipment to facilitate E-Testing for Caribbean Secondary Education Certificate (CSEC) and Caribbean Advanced Proficiency Education (CAPE). Nine (9) secondary schools will each receive 30 laptops for additional E-examinations; and

- the sum of $0.2 million will be made available for ***Teaching and Learning Strategies*** to facilitate the upgrade of the skills of teachers in both Primary and Secondary Schools.

Special Education

Special Education will be apportioned $2.5 million for maintenance works that include plumbing, electrical, air-conditioning repairs, roofing and sanitation to the ***Upgrade of Happy Haven School*** and the ***Construction of School for the Deaf.***

Skills Development

The Skills and Development Programme will continue in fiscal year 2027 with the following activities:

- ***Establishment of Skills Development Centre at Whim*** - $0.5 million will be allocated for the settlement of outstanding invoices incurred for the building of Whim Multi-purpose and Indoor Complex;

- ***Upgrade of Roxborough Trade Centre*** – the sum of $0.2 million will be provided for general upgrades and painting;

- ***Music in Schools Programme*** - $0.5 million will be provided to support the delivery of structured music education and cultural enrichment activities at the Primary and Secondary levels;

- ***Information Communication Technology Programme*** - $0.2 million will be appropriated for digitisation;

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PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

EDUCATION

- ***Tobago Literacy Unit Project*** - $0.3 million will be invested in subventions to the Literacy Unit to aid in Adult Literacy Education; and

- upskilling of specialised ICT personnel - $0.1 million will be provided to the Department of Education ICT Training to support cyber security management training for 12 ICT Technical Officers, server management training for three (3) Network Technicians and two (2) Network Administrators.

Libraries

The Libraries Programme will be allocated $0.6 million for the implementation of the following activities:

- upgrading of electrical system and painting works to the ***Charlotteville Library***;
- construction of a gazebo and park benches at the ***Roxborough Library***; and
- upgrading of infrastructure, ICT and equipment for the operationalisation of the ***Scarborough Library***.

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STRATEGIC PILLAR V:
PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

HEALTH/ HIV AIDS

The THA remain committed to the building of a responsive and efficient healthcare system to meet the needs of the people of Tobago. In this regard, an investment of $17.9 million will be made available for the Health Sector in fiscal year 2027 to strengthen healthcare infrastructure and improve service delivery across the island through the following:

- enhance health facilities;
- purchase of medical equipment;
- expansion of emergency medical services through the procurement of ambulances; and
- continued delivery of community-based health programmes.

Some of the key projects and initiatives to be implemented during fiscal year 2027 include:

- ***Purchase and Installation of Equipment and Machinery at Hospital*** – an allocation of $6.0 million will be provided for the purchase of new medical equipment for the Scarborough and Roxborough Hospitals;

- ***Improvement works to Hospitals*** – funds in the amount of $1.5 million will be provided to facilitate the improvement works at the Scarborough General Hospital and the Roxborough Hospital;

- ***Construction of New Health Centres*** – a sum of $1.0 million will be earmarked for the expansion and renovation of the Canaan, Speyside and Charlotteville Health Centres;

- ***Establishment of an Oncology Unit*** – $1.0 million will be allocated to support the construction of a new Oncology Facility;

- ***Purchase of Vehicles (Ambulances)*** – an allocation of $1.0 million will be provided for the acquisition of new ambulances;

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HEALTH/ HIV AIDS

- ***Peritoneal Dialysis Service Department*** – $0.8 million will be allocated for the supply of two (2) dialysis machines; and

- ***Expansion of Primary Health Care*** – a further $0.5 million will be allocated to facilitate the replacement of air condition units at health facilities.

The GORTT will also invest $0.1 million for the ***Human Immunodeficiency Virus/ Acquired Immunodeficiency Syndrome (HIV/AIDS) and Substance Abuse Programme*** to enable an expanded HIV/AIDS response for Tobago.

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HOUSING AND SHELTER

Funding will be provided in the sum of $16.4 million to support the expansion, rehabilitation, and maintenance of the Housing and Settlement sector in Tobago. This investment will:

- strengthen existing and emerging residential communities;
- improve the quality and resilience of essential infrastructure; and
- support the delivery of safe, sustainable, and well-planned housing developments throughout the island.

This Programme continues to prioritise the expansion and modernisation of residential communities across Tobago through strategic investments in housing infrastructure and community amenities. Projects such as the ***Castara Housing Estate Development***, ***Blenheim Housing Estate Phase II***, and ***Riseland Housing Development*** will see the increase in the supply of serviced lots and housing units, along with the delivery of critical infrastructure, including drainage improvements, retaining walls, road rehabilitation, and utility services. These initiatives are designed to meet the growing demand for quality housing while supporting sustainable community development.

These expansion efforts will be targeting rehabilitation and maintenance works at existing developments, including the ***Development Works at Signal Hill Housing Estate***, ***Roxborough Town Expansion - Construction Works Adventure Housing Estate***, ***Plymouth Road, Courland Estate Land Development***, ***Development of Belle Garden Estate Phase II***, and ***Shirvan Road Land Development***. Planned interventions include sewer line replacements, septic tank conversions, drainage upgrades, wastewater treatment improvements, enhanced procurement and infrastructure planning, landscaping, and the refurbishment of public amenities such as signage, mailboxes, play parks, and social spaces.

The housing assistance programmes will continue to access safe, secure, and resilient housing for vulnerable and low-income households across Tobago, with the aim of providing targeted grant and subsidy initiatives. The ***Home Improvement Grant, Tobago*** will be expanded to include the installation of rainwater harvesting systems and roof stabilisation works, while the ***Home Improvement Subsidy***, ***Tobago*** and

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HOUSING AND SHELTER

Home Completion Programme, ***Tobago*** will provide financial assistance to eligible beneficiaries for essential home repairs and the completion of unfinished homes, enabling families to occupy safe and secure living spaces.

Further support will be provided through the ***Beneficiary-Owned Land Programme – New Home***, which will assist qualified applicants in the construction of their own homes, and the ***Affordable Housing Project***, which will facilitate the delivery of additional universally accessible homes for vulnerable persons. Collectively, these initiatives will enhance housing affordability, strengthen climate resilience, improve living conditions, and expand access to quality housing for Tobago's most vulnerable residents.

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SPORT AND RECREATION

The upgrading and modernisation of sporting facilities throughout Tobago will continue in fiscal year 2027 with an allocation of $15.8 million. This investment will provide an enabling environment for sport development by the following:

- expanding opportunities for participation in sport and physical recreation at all levels;
- promoting sporting excellence;
- improving community well-being; and
- fostering greater community engagement and cohesion.

The upgrades to the indoor sporting centres and complexes will provide modernised, well maintained, fully functioning facilities which also offer safe, secure and comfortable environments for patrons. The sum of $3.5 million will also be invested in the following complexes, recreational centres and sporting facilities:

- ***Shaw Park Regional Recreation Ground and Cultural Complex***;
- ***Plymouth/Bethesda Sport and Recreational Complex***;
- ***Construction of Regional Indoor Centre***;
- ***Northside Regional Recreation Centre (Moriah)***; and
- ***Shaw Park Sporting Complex***.

Additionally, the sum of $1.6 million will be invested in the construction of new hard courts as well as upgrades to the existing facilities as follows:

- ***Goodwood Hard Court***;
- ***Mt. Pleasant Hard Court***;
- ***Parlatuvier Hard Court***;
- ***Black Rock Hard Court***; and
- ***Tablepiece Hard Court***.

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SPORT AND RECREATION

Participation in sport is encouraged through the development of community recreation facilities. As such, in order to provide citizens with opportunities to participate in sporting disciplines, ongoing works will be continued at the following:

- ***Upgrading Canaan/Bon Accord Recreation Ground***;
- ***Mt. Pleasant Recreation Ground***; and
- ***Montgomery Recreation Ground***.

A combined allocation of $4.5 million will be distributed for the following:

- ***Construction of Parks and Recreation Sites***;
- ***Sports Development Programme***;
- ***Lighting of Playing Fields***; and
- ***Construction of Pavilions and Sporting Facilities***.

Further, the sum of $1.5 million will be allocated to the ***Elite Athlete Development Institute*** for the development of professional athletes of Tobago and the development of new sporting activities.

Moreover, the sum of $0.6 million will be provided for the following new projects:

- ***Inclusive Sport Participation Programme*** – to revitalise Tobago Games;
- ***Sport Tourism Development Programme*** – for the provision of Tobago Sport Tourism Calendar, Niche Sport Tourism Event Development; and
- ***Community Sport Development Programme*** – for the development of Sport for Social Change Club.

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ENVIRONMENT

With an allocation of $7.6 million, the THA will continue to strengthen environmental management, conservation and climate resilience across Tobago through various investments in marine resources, water quality, biodiversity, forestry, air quality and climate change mitigation. In fiscal year 2027, the following key environmental programmes will be undertaken:

- ***Improvement to Buccoo Reef Marine Park Ecological Monitoring*** – activities consist of:
    - procurement of communication and surveillance equipment
    - establishment of Geographic Information System (GIS) and Global Positioning System (GPS) capabilities within the Marine Areas Unit
    - the development of a user policy incorporating spatial planning and monitoring systems;

- ***Improvements to Reefs at Buccoo and Speyside*** – repairs to two (2) reef patrol vessels and the purchase of two (2) engines;

- ***Agro-Forestry and Upper Watershed Management*** – preliminary survey and feasibility study of the Courland watershed area to inform the development of a rehabilitation and reforestation plan;

- ***Bloody Bay Nature Park and Lookout Upgrade*** – upgrade of the building's superstructure;

- ***Water Quality Monitoring Project*** – activities consist of the following:
    - continuation of the monitoring of freshwater and marine waters
    - quality control measures
    - completion of laboratory space for microbiological testing
    - the maintenance and procurement of equipment and consumables;

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ENVIRONMENT

- ***Installation of Mooring Buoys around Tobago*** – scope consist of the following:

  - the provision of materials for Marine Protected Area (MPA) zonation and demarcation, including buoys
  - lines and signage
  - reinstallation of mooring buoys
  - public awareness campaigns;

- ***Invasive Plants Control Project*** – research, identification and control of invasive species infestations within mapped areas;

- ***Urban Forestry Programme*** – reforestation and rehabilitation activities across Tobago in areas of denuded or degraded lands;

- ***Climate Change Monitoring and Mitigation Comprehensive Meteorological Database*** – implementation of a greenhouse gas emissions accounting and tracking system; climate risk and vulnerability assessments; and continued meteorological monitoring across Tobago;

- ***Air Quality Monitoring in Tobago*** – continuation of the collection and analysis of air quality data and the maintenance and calibration of equipment at monitoring stations across Tobago;

- ***Mangrove Systems Inventory and Monitoring*** – activities are the following:

  - continuation of the data collection, including drone and supplemental aerial imagery
  - equipment maintenance
  - carbon stock estimations for wetland systems across Tobago;

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ENVIRONMENT

- ***Sargassum Response*** – activities planned for fiscal year 2027 are as follows:

  - data collection at sargassum beaching sites
  - labour and gear for manual removal
  - equipment rental
  - operation and maintenance for mechanical clean-up
  - preparation of storage sites;

- ***Climate Change Resilience Project***: activities are as follows:

  - consultancy services for energy audits of public buildings and facilities
  - retrofitting of facilities with climate-friendly energy and cooling systems, including solar power electrical systems and greenhouse gas-free cooling units, to reduce carbon footprints; and

- ***Marine Resource Management Complex*** – architectural and engineering designs, surveys, site preparation and clearance; and commencement of the operational building structure.



APPENDICES

APPENDIX I

PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2026
REVISED ALLOCATION AND EXPENDITURE
BY STRATEGIC NATIONAL DEVELOPMENT PLAN (SNDP) PILLARS
(TTS MILLION)

SECTOR	2026 REVISED ALLOCATION	2026 REVISED EXPENDITURE	PERCENTAGE %
PILLAR I: Restoring Confidence and Fiscal Stability	**10.1**	**5.6**	**1.9**
Public Safety and Citizen Security	4.6	3.6	1.2
Law Enforcement	5.5	2.0	0.7
PILLAR II: Unlocking Productive Investment and Jobs	**47.6**	**47.1**	**15.7**
Agriculture for Food Security	16.8	16.3	5.4
Culture	0.2	0.2	0.1
Economic Restructuring and Transformation	6.9	6.9	2.3
Tourism	18.0	18.0	6.0
Youth Development and Entrepreneurship	5.7	5.7	1.9
PILLAR III: Commercializing and Optimizing Public Assets	**44.0**	**23.5**	**7.9**
Electricity	1.0	1.0	0.3
Water Security	6.5	1.0	0.3
Administration	36.5	21.5	7.2
PILLAR IV: Modernizing Infrastructure, Transport and Digital Services	**100.0**	**104.4**	**34.9**
Drainage	4.8	5.3	1.8
Information Technology and Digital Infrastructure	6.7	6.2	2.1
Roads and Bridges	27.4	27.4	9.2
Transport	61.1	65.5	21.9
PILLAR V: Protecting the People through Social Investment and Safety Nets	**107.3**	**118.8**	**39.7**
Community Development	5.0	5.0	1.7
Education	28.4	40.9	13.7
Health/HIV AIDS	23.9	23.9	8.0
Housing and Shelter	20.0	20.0	6.7
Social Development	3.0	3.0	1.0
Sport and Recreation	20.5	20.5	6.8
Environment	6.5	5.5	1.8
TOTAL	**309.0**	**299.4**	**100**

CHART 1

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

ALLOCATION BY STRATEGIC NATIONAL DEVELOPMENT PLAN (SNDP) PILLARS

(TT$ MILLION)

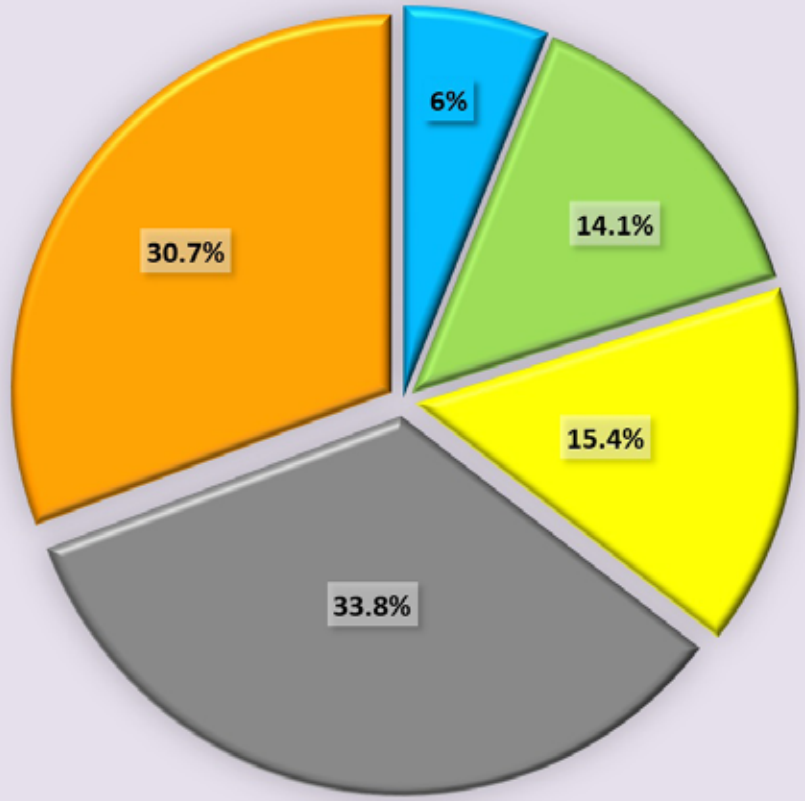
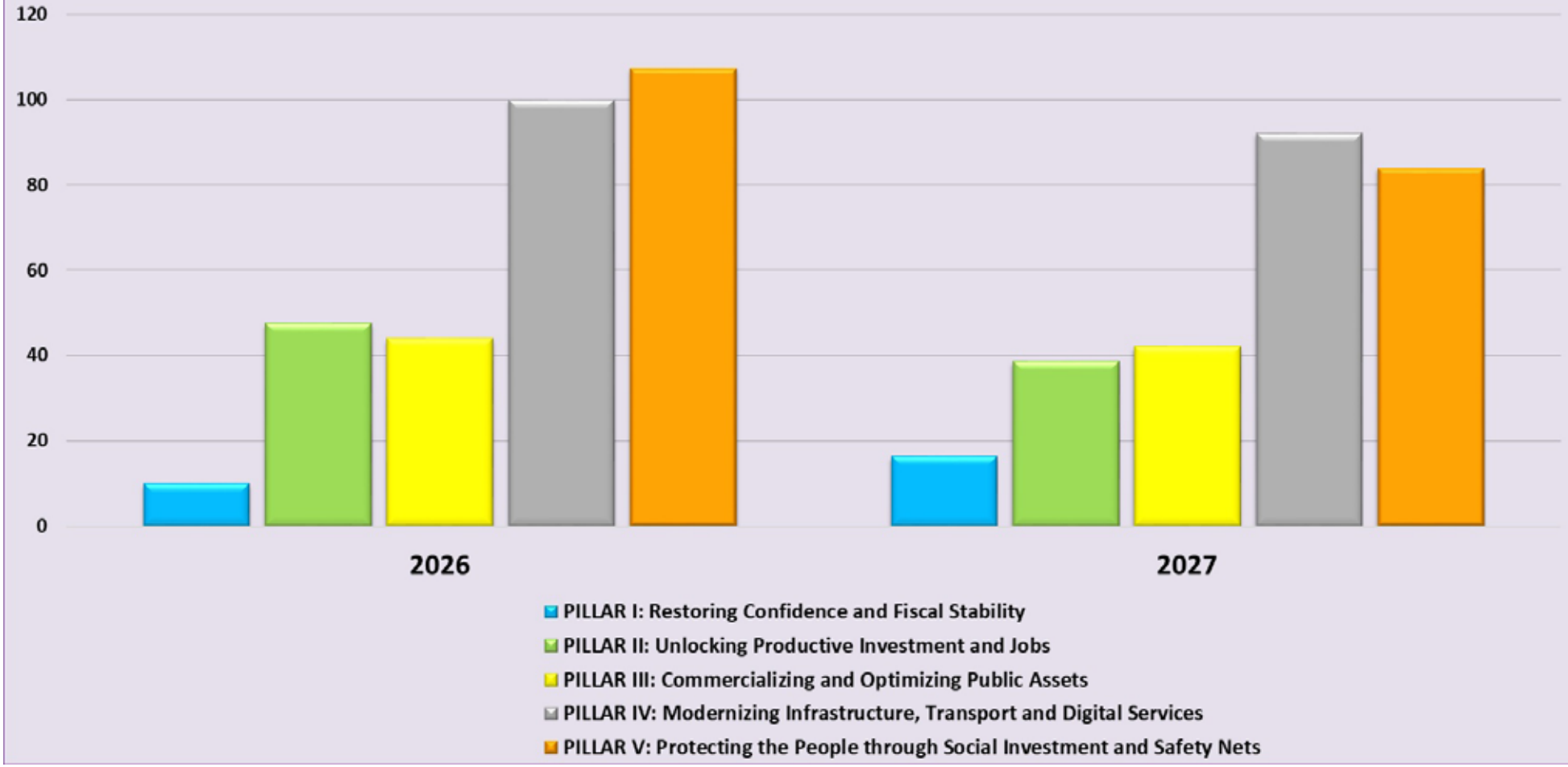


Chart 2

COMPARISON OF ALLOCATION BY STRATEGIC NATIONAL DEVELOPMENT PLAN (SNDP) PILLARS

(TT$ MILLION)



APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2027

TRANCHE REPORT

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY	**16.300**		
Law Enforcement	**6.000**	**GORTT**	
Construction and Upgrade of Police Stations	*2.000*	GORTT	Establishment of a Mounted and Canine Branch at the Shirvan Road Police Station, Tobago.
Improvements to Police Stations	*4.000*	GORTT	Improvement Works to Police Stations and Buildings - Tobago; and Construction of Anti-Crime Fighting Unit Quarters in Tobago (Old Grange) Police Station.
Public Safety and Citizen Security	**10.300**	**GORTT**	
Construction and Upgrade of Regiment Facilities	*2.300*	GORTT	Upgrade of Regiment Facilities in Tobago; Upgrade of Facilities in Tobago for the Trinidad and Tobago Defence Force Reserves; and Construction of Dormitory at Camp Signal Hill.
Construction and Upgrade of Coast Guard Facilities	*1.000*		Outfitting of the TTCG Tobago Administration Base.
Improvement to the Coast Guard	*2.000*	GORTT	Upgrade of Shore Supply System at Tobago Operations Base.
Improvement to Fire Stations	*5.000*	GORTT	Improvement works to Fire Service Buildings.

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS	**38.550**		
Agriculture	**13.150**	**GORTT**	
Agriculture Fisheries and Forestry Development Programme, Tobago	*11.450*	GORTT	Construction of Marketing Facilities; Development of Government Stock Farm; Flying Fish Processing; Agricultural Land Information System and Inventory of State Lands (Tobago); Improvements to Botanic Gardens, Tobago; Agriculture Access Roads, Tobago; Comprehensive State Land Development Project; Goldsborough Agricultural Estate Irrigation Project; Cocoa Rehabilitation; Development of Research Unit (Crops and Livestock); Installation of Mooring Buoys around Tobago; Establishment of Facilities on Little Tobago; Development of Banana Industry; Indian Walk Root Crop Food Security; Establishment of Root and Tuber Crop Planting Material Repository Lure Estate Tobago; Facilities for Workers at Hope Farm; Coconut Industry Rehabilitation; Development of Blenheim Sheep Multiplication and Research Project; Development of Sheep Fattening Facility - Studley Park, Tobago; Courland Agricultural Project; Development of a Goat Multiplication and Breeding Centre at Hope; Establishment of a Centralized Composting Facility at Goldsborough; Improvement of Facilities at Runnemede Breeding Unit; Improvement of Facilities at Charlotteville Breeding Unit; Improvement of Facilities at Louis D'or Demonstration Station; Tobago Agribusiness and Agro-Tourism Development Programme (TABDEP); Research and Development of Information Systems; Construction of New Veterinary Diagnostic Laboratory (Tobago); Conversion of Poultry Pens from Deep-Litter to Battery Cage Systems at Hope Farm; Integrated Zoonotic Disease Surveillance and Animal Health Production Programme; Milford Road Pigeon Point Coastal Rehabilitation Project; Tobago Genetic Improvement Project in Small Ruminants; and Upgrade of Irrigation Systems at Government Crop Production Stations.
Fisheries Development Programme, Tobago	*1.700*	GORTT	Improvement to Beaches and Landing Facilities; Improvement to Buccoo Reef Marine Park, Management and Ecological Monitoring; and Improvements to Reefs at Buccoo and Speyside.

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
Capacity Building/Institutional Strengthening	**0.500**	**GORTT**	
Improvement in Administrative Services, Tobago	*0.500*	GORTT	Institutional Strengthening of the THA.
Culture	**0.200**	**GORTT**	
Cultural Programmes and Facilities, Tobago	*0.200*		Orange Hill Community Workshop and Art Gallery.
Economic Restructuring and Transformation	**4.600**	**GORTT**	
Development of Small Business Sector, Tobago	*4.600*	GORTT	Enterprise Development; Business Incubator Programme; Scarborough Esplanade Phase II; Enterprise Development Company of Tobago; Enterprise Assistance Grant Programme; Micro Enterprises Centres; and Tobago Development Fund.
Youth Development and Entrepreneurship	**5.700**	**GORTT**	
Construction/Upgrade of Youth Facilities, Tobago	*5.700*	GORTT	Establishment of Tobago Youth Development Institute; Youth Apprenticeship Development Programme; Construction of Youth Empowerment Centre - Castara; Specialised Youth Service Programme; Mobile Youth Health Centre; Construction of Youth Empowerment Centre; Expansion of Mardon House Youth Development Centre; Establishment of Project Implementation Unit; Construction of Multi-Purpose Centres; Establishment of Management Information System; and Youth Power Programme.

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
Tourism *Improvement in Basic Tourism Infrastructure, Tobago*	**14.400** *14.400*	**GORTT** GORTT	Fort King George Heritage Park; Store Bay Beach Facility; Refurbishment of Mt. Irvine Beach Facility; Community Awareness Programme; Trinidad and Tobago Hospitality and Tourism Institute, Tobago Campus; Tourism Support Projects (Assistance to Traumatised Visitors); Tourism Support Projects (Islandwide Signage); Scarborough Beautification Programme; Restoration of Historical Sites; Construction of Lay Byes (Bloody Bay, Lambeau, Roxborough); Tourism Regulatory and Legal Framework; Construction of Lifeguard Towers; Pigeon Point Infrastructure Works; King's Bay Beach Facility; Speyside Lookout; Historical Site - Cove Estate; Fort Granby Beach Facility; Bloody Bay Beach Facility; Rocky Bay Research Project; Establishment of Tobago Marinas; Construction of Tobago Cruise Ship Berths; Top River Falls Parlatuvier; Englishman Bay Beach Facility; Castara Waterfall; Charlotteville Beach Facility; Tobago Tourism Agency; Bloody Bay Nature Park and Lookout Upgrade; and Developing New Tourism and Recreational Infrastructure for the Highlands Nature Trail in Tobago.
PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS	**42.050**		
Electricity *Electricity Programme, Tobago*	**1.000** *1.000*	**GORTT** GORTT	Programme for Rural Electrification and Street Lighting Programme.
Water Security *Water Supply Improvements, Tobago*	**6.000** *6.000*	**GORTT** GORTT	Desilting and Rehabilitation of Hillsborough Dam in Tobago.

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
Administration	**35.050**	**GORTT**	
Construction of Public Buildings, Tobago	*9.650*	GORTT	Construction of Bus Shelters and Bus Stops; Construction of New Licensing Main Office - Scarborough; Construction of Scarborough Post Office/Financial Complex; Construction of Works Main Office; Construction of Tobago Emergency Operation Centre; Environmental Enhancement and Security of Tractor Pool; Construction of Storage Facility at Shaw Park; Construction of Scarborough Abattoir; Expansion of Calder Hall Administrative Complex; Warehouse Facility for Tourism and Transportation; Construction of Head Office for Tourism and Transportation; Construction of a New Luncheon and Meeting Room Facility at Louis D'or Nurseries; Construction of Laboratory Facility for Tissue Culture and Entomology/Plant Pathology; Construction of Furniture Workshop; Construction of Public Conveniences; Construction of Storage Shed at Tractor Pool; Tobago Spatial Development Strategy; Shaw Park Market; Speyside Beach Facility; Establishment of an Innovation Centre; CERT Speyside Emergency Response Sub-Office; Buccoo Beach Boardwalk; THA Records and Archive Centre; and Buccoo Integrated Facility.
Improvement/Refurbishment of Public Buildings, Tobago	*4.400*	GORTT	Marine Resources Management Complex; Refurbishment of Quarters; Reviving of Assembly Legislature Annex; Upgrading of Assembly Legislature Chambers; Pre-Investment for Modifications to the Planning Complex; Renovation of Chief Secretary's Residence; Repairs to the Old Scarborough Market; Upgrade of Manta Lodge; Restoration of CAST Building; Parlatuvier Washroom Facility; Upgrade and Expansion of Buccoo Training Facility; MILSHIRV Upgrade and Rehabilitation Works; and Climate Change Resilience Project.
Improvement/Refurbishment to Court Facilities, Tobago	*2.000*	GORTT	Rehabilitation of the Hall of Justice, Tobago.

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
Rehabilitation of Public Buildings, Trinidad and Tobago	*15.000*	GORTT	Provision of Accommodation for Legal Aid and Advisory Authority - Tobago; Rehabilitation of Central Administrative Services, Tobago; Outfitting of Accommodation for Director of Public Prosecutions, Tobago; and Acquisition of property for the Director of Public Prosecutions, Tobago.
Construction of Public Buildings, Trinidad and Tobago	*4.000*	GORTT	Construction of Judges and Magistrates' Housing in Tobago; Accommodation for Tobago Office of the Industrial Court; and Outfitting of Accommodation for Registrar General Department - Tobago.
PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES	**92.274**		
Drainage	**5.500**	**GORTT**	
Drainage Works, Tobago	*5.500*	GORTT	Carnbee Main Drain; Milford Coastal Protection; Roxborough River; Construction of Sea Defence Walls; Canaan/Bon Accord Connector Drain; Coastal Zone Protection Programme; Mt. Pleasant/ Lowlands Drainage System; Special Drainage and Irrigation; Desilting of Rivers; Friendsfield Extension; and Fairfield Complex Coastal Protection Works.
Information Technology and Digital Infrastructure	**7.400**	**GORTT**	
Information and Communications Technology Support Programme, Tobago	*0.200*	GORTT	Information Communication Technology Programme.
Digital Government Programme	*1.000*	GORTT	Computerization and Networking of the Central Administrative Services, Tobago.

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
Computerisation Programme, Tobago	*6.200*	GORTT	Information Technology Strengthening; Establishment of an Integrated Financial Management System; Networking the Division of Finance and Planning; Technical Assistance Programme; Networking Division of Community Development and Culture; Networking Department of Education with Schools; Secondary School Computerization Programme; Establishment of a Geographic Information System Platform; THA Wide Area Network and Data Centre; Digitizing THA Operations; Project Monitoring Information System upgrade for the Planning Department (PD-PMIS); and Critical Upgrade and Modernization of Obsolete Disaster Management Information and Communication Technology (ICT) Infrastructure.
Roads and Bridges	**25.150**	**GORTT**	
Road Infrastructure Improvement Programme, Tobago	*7.000*	GORTT	Major Improvement Works on Secondary Roads.
Roads and Bridges Development, Tobago	*18.150*	GORTT	Windward Road; Roxborough/Bloody Bay Road - Retaining Wall; Milford Road Bridges; Mt. St. George/Castara Road; Resurfacing Programme; Store Bay Local Road; Rehabilitation of Claude Noel Highway; Programme for Upgrading Road Efficiency PURE, Tobago; Windward Road Special Development Programme; Plymouth/Arnos Vale Road; Milford Road Bypass to Smithfield; Milford Road Upgrade; and Scarborough Redevelopment Project.
Transport	**54.224**	**GORTT**	
Construction of Jetties, Tobago	*0.600*	GORTT	Construction of Jetty at Parlatuvier; Construction of Jetty at Bird of Paradise Island; Construction of Jetty at Cove and Plymouth; and Establishment of Marine Park Control Unit at Gibson Jetty.
Purchase of Vehicles and Equipment, Tobago	*1.500*	GORTT	Purchase of Vehicles and Equipment - THA Divisions.
Air Transport	*44.724*	GORTT	Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport.

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
Airport Infrastructure Development	*7.400*	GORTT	Furniture, Equipment and other items necessary to operate the New Terminal at ANRRIA; and Repairs to Perimeter Fence - ANRRIA.
PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS	**83.991**		
Community Development	**5.400**	**GORTT**	
Construction and Upgrading of Community Facilities, Tobago	*5.400*	GORTT	Construction of Community Centre at Parlatuvier; Community Enhancement Programme; Upgrading of Charlotteville Community Centre; Upgrading of Belle Garden Community Centre; Pembroke Heritage Park; Upgrading of Moriah Community Centre; Upgrading of Scarborough Community Centre; Upgrading of Mason Hall Community Centre; Construction of Plymouth Community Centre; Upgrading Pan Theatres; and Construction of Bethesda Community Centre.
Education	**18.450**	**GORTT**	
Early Childhood Education Programme, Tobago	*2.000*	GORTT	Establishment of Childhood Centres; and Extension and Improvements to Existing Childhood Centres.
Primary Schools Programme, Tobago	*3.550*	GORTT	Improvement/Refurbishment/Extension to Primary Schools; Teacher Training Programme; Programme for Improvement of Security at Primary Schools; Programme for the Computerisation of Primary Schools; Establishment of a School Health Programme; Development of Physical Education and Sports in Primary School; and Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools.
Secondary Schools Programme, Tobago	*5.600*	GORTT	Reconstruction of Scarborough Secondary School; Furniture and Equipment Replacement and Upgrade in Schools; Improvement/ Refurbishment/ Extension to Secondary Schools; Curriculum Development; Teaching and Learning Strategies; Development of Physical Education and Sports in Secondary School; Certification in Compliance with OSH ACT Programme in Secondary School; and Resources for Schools E-Testing.

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
Libraries Programme, Tobago	*0.700*	GORTT	Charlotteville Library; Roxborough Library; Operationalization of New Scarborough Library; and Development of Public Library Facilities.
Special Education Programme, Tobago	*0.900*	GORTT	Upgrade of Happy Haven School; Construction of School for the Deaf; Programme for Improvement of Security at Secondary Schools; Tobago GIS School Project; Spanish in Primary Schools; and Career Fair Programme.
Special Education Services Programme, Tobago	*1.400*	GORTT	Music in Schools Programme; Implementation of Pan in the Classroom; Tobago Literacy Unit Project; and Positive Behaviour Modification Student Support Services Unit.
Special Information Technology Education Programme, Tobago	*0.100*	GORTT	Department of Education ICT Training.
Special Sport, Youth Education Programme, Tobago	*0.100*	GORTT	Teaching Tobago's Young People to Swim.
Skills Development Programme, Tobago	*4.100*	GORTT	Upgrade of Roxborough Trade Centre; Establishment of Skills Development Centre at Whim; Upgrade of Infrastructure and Equipment at the NESC Goldsborough Tobago Centre; and Tobago Technology Centre.
Health/HIV AIDS	**17.860**	**GORTT**	
Implementation of HIV/AIDS Programmes	*0.100*	GORTT	HIV/AIDS and Substance Abuse Programme.
Medical Facilities Upgrading Programme, Tobago	*11.400*	GORTT	Purchase and Installation of Equipment and Machinery at Hospital; Peritoneal Dialysis Service Department; LAN/WAN Development for Hospital and Health Centres; Improvement Works to Hospitals; Establishment of an Oncology Unit; Purchase of Vehicles - Ambulances; and Health Needs Assessment for Tobago.

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
Public Health Facilities, Tobago	*6.360*	GORTT	Laundry Refurbishment; Construction of New Health Centres; Expansion of District Dental Services; Expansion of Primary Health Care; Commissioning of New Hospital and Decommissioning of Old Hospital; Establishing a Non-Communicable Disease Registry; Upgrading of Local Health Facilities at Signal Hill; Studley Park Integrated Waste Facility; Primary Health Consultancy; Scarborough Waste Disposal Project; Mosquito Eradication Project; Repair of Sluice Gates; Facility Upgrade at Public Cemeteries; Pilot Project for Waste Characterisation; School Health Project; School Health Project; Shared Antenatal Care Programme; Pilot Project for Pit Latrine Replacement; Establishment of a Dog Catching Unit; Management Information System and Software; Attitudinal Shift and Change Management; Waste Minimisation and Recycling Project; and Establishment of Integrated Primary Health Care.
Housing and Shelter *Housing and Settlements Expansion Programme, Tobago*	**16.400** *16.400*	**GORTT** GORTT	Castara Housing Estate Development; Development Works at Signal Hill Housing Estate; Roxborough Town Expansion; Blenheim Housing Estate Phase II; Adventure Housing Estate, Plymouth Road; Charlotteville Village Expansion - Box Drain; Courland Estate Land Development; Development of Belle Garden Estate Phase II; Land Development Adelphi Estate; Home Improvement Grant, Tobago; Home Improvement Subsidy, Tobago; Shirvan Road Land Development; Revitalization and Infill Programme, Tobago; Home Completion Programme, Tobago; Beneficiary-Owned Land Programme - New Home Construction; Revitalization of Milford Court Commercial Plaza; Adventure Phase II; Development of Land for Airport Relocation; Riseland Housing Development; and Affordable Housing Project.

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
Public Health Facilities, Tobago	*6.360*	GORTT	Laundry Refurbishment; Construction of New Health Centres; Expansion of District Dental Services; Expansion of Primary Health Care; Commissioning of New Hospital and Decommissioning of Old Hospital; Establishing a Non-Communicable Disease Registry; Upgrading of Local Health Facilities at Signal Hill; Studley Park Integrated Waste Facility; Primary Health Consultancy; Scarborough Waste Disposal Project; Mosquito Eradication Project; Repair of Sluice Gates; Facility Upgrade at Public Cemeteries; Pilot Project for Waste Characterisation; School Health Project; School Health Project; Shared Antenatal Care Programme; Pilot Project for Pit Latrine Replacement; Establishment of a Dog Catching Unit; Management Information System and Software; Attitudinal Shift and Change Management; Waste Minimisation and Recycling Project; and Establishment of Integrated Primary Health Care.
Housing and Shelter	**16.400**	**GORTT**	
Housing and Settlements Expansion Programme, Tobago	*16.400*	GORTT	Castara Housing Estate Development; Development Works at Signal Hill Housing Estate; Roxborough Town Expansion; Blenheim Housing Estate Phase II; Adventure Housing Estate, Plymouth Road; Charlotteville Village Expansion - Box Drain; Courland Estate Land Development; Development of Belle Garden Estate Phase II; Land Development Adelphi Estate; Home Improvement Grant, Tobago; Home Improvement Subsidy, Tobago; Shirvan Road Land Development; Revitalization and Infill Programme, Tobago; Home Completion Programme, Tobago; Beneficiary-Owned Land Programme - New Home Construction; Revitalization of Milford Court Commercial Plaza; Adventure Phase II; Development of Land for Airport Relocation; Riseland Housing Development; and Affordable Housing Project.

PROJECT/PROGRAMME	ALLOCATION 2027 (TT$ MILLION)	SOURCE OF FUNDING	DETAILS OF ACTIVIITES 2027
Science and Technology Development	*2.000*	GORTT	Establishment of Marine Research Field Station Tobago.
Development of Infrastructure for installation of Meteorological Equipment	*1.500*	GORTT	Equipment for the Meteorological Services Division.
Coastal Protection Programme	*0.481*	GORTT	Little Rockly Bay Stabilisation Works - Magdelena Hotel.
TOTAL	**273.165**		

APPENDIX III

PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2027
ALLOCATION BY STRATEGIC NATIONAL DEVELOPMENT PLAN (SNDP) PILLARS
(TTS MILLION)

SECTOR	2027 ALLOCATION	PERCENTAGE %
PILLAR I: Restoring Confidence and Fiscal Stability	**16.3**	**6.0**
Public Safety and Citizen Security	10.3	3.8
Law Enforcement	6.0	2.2
PILLAR II: Unlocking Productive Investment and Jobs	**38.6**	**14.1**
Agriculture for Food Security	13.2	4.8
Capacity Building/Institutional Strengthening	0.5	0.2
Culture	0.2	0.1
Economic Restructuring and Transformation	4.6	1.7
Tourism	14.4	5.3
Youth Development and Entrepreneurship	5.7	2.1
PILLAR III: Commercializing and Optimizing Public Assets	**42.1**	**15.4**
Electricity	1.0	0.4
Water Security	6.0	2.2
Administration	35.1	12.8
PILLAR IV: Modernizing Infrastructure, Transport and Digital Services	**92.3**	**33.8**
Drainage	5.5	2.0
Information Technology and Digital Infrastructure	7.4	2.7
Roads and Bridges	25.2	9.2
Transport	54.2	19.9
PILLAR V: Protecting the People through Social Investment and Safety Nets	**84.0**	**30.7**
Community Development	5.4	2.0
Education	18.5	6.8
Health/HIV AIDS	17.9	6.5
Housing and Shelter	16.4	6.0
Social Development	2.5	0.9
Sport and Recreation	15.8	5.8
Environment	7.6	2.8
TOTAL	**273.2**	**100**

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